

MUNICIPAL BUDGET:

Financial Performance

Revenue by Major Source
Revenue by Minor Source
Operating Expenditure by Major Type
Operating Expenditure by Minor Type
Revenue by municipal vote classification
Expenditure by municipal vote classification
Revenue by Standard Classification
Expenditure by Standard Classification

Capital expenditure

Capital Expenditure by Standard Classification
Capital Expenditure by Municipal Vote - Major
Capital Expenditure by Municipal Vote - Minor
Capital funding by source

IDP

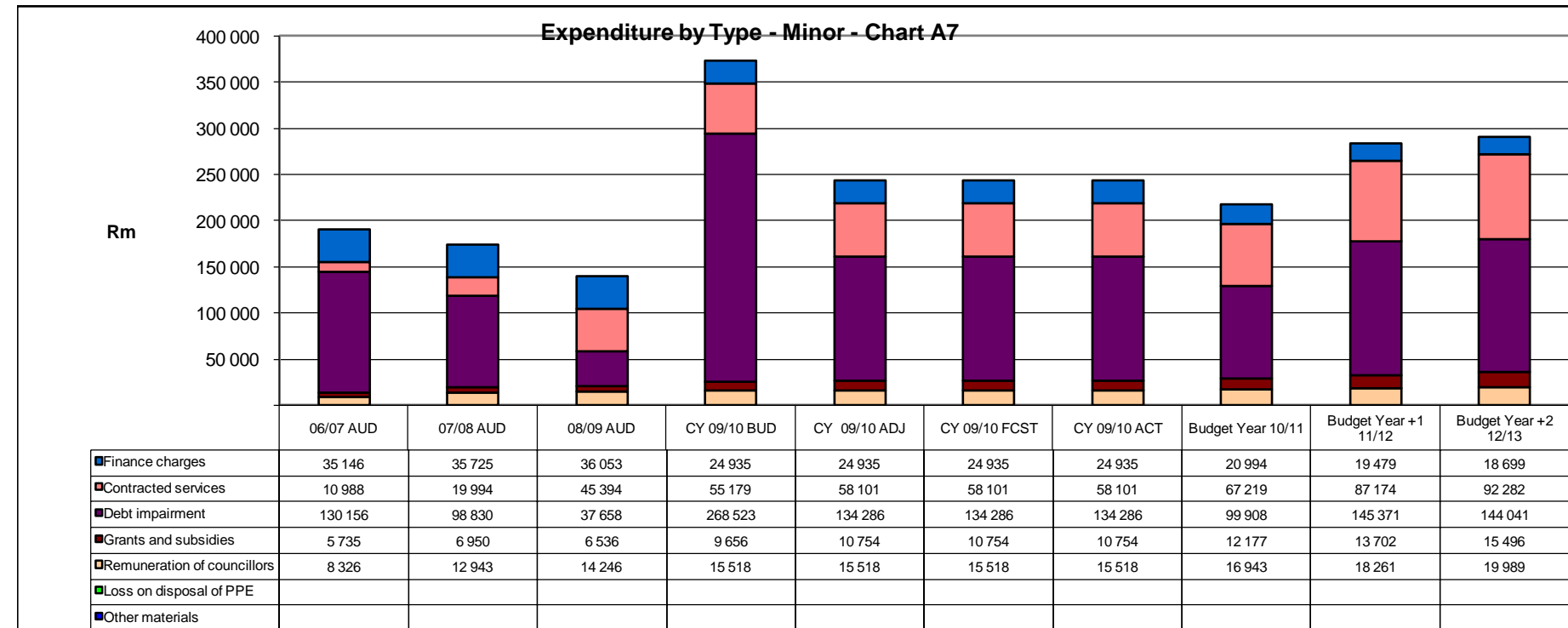
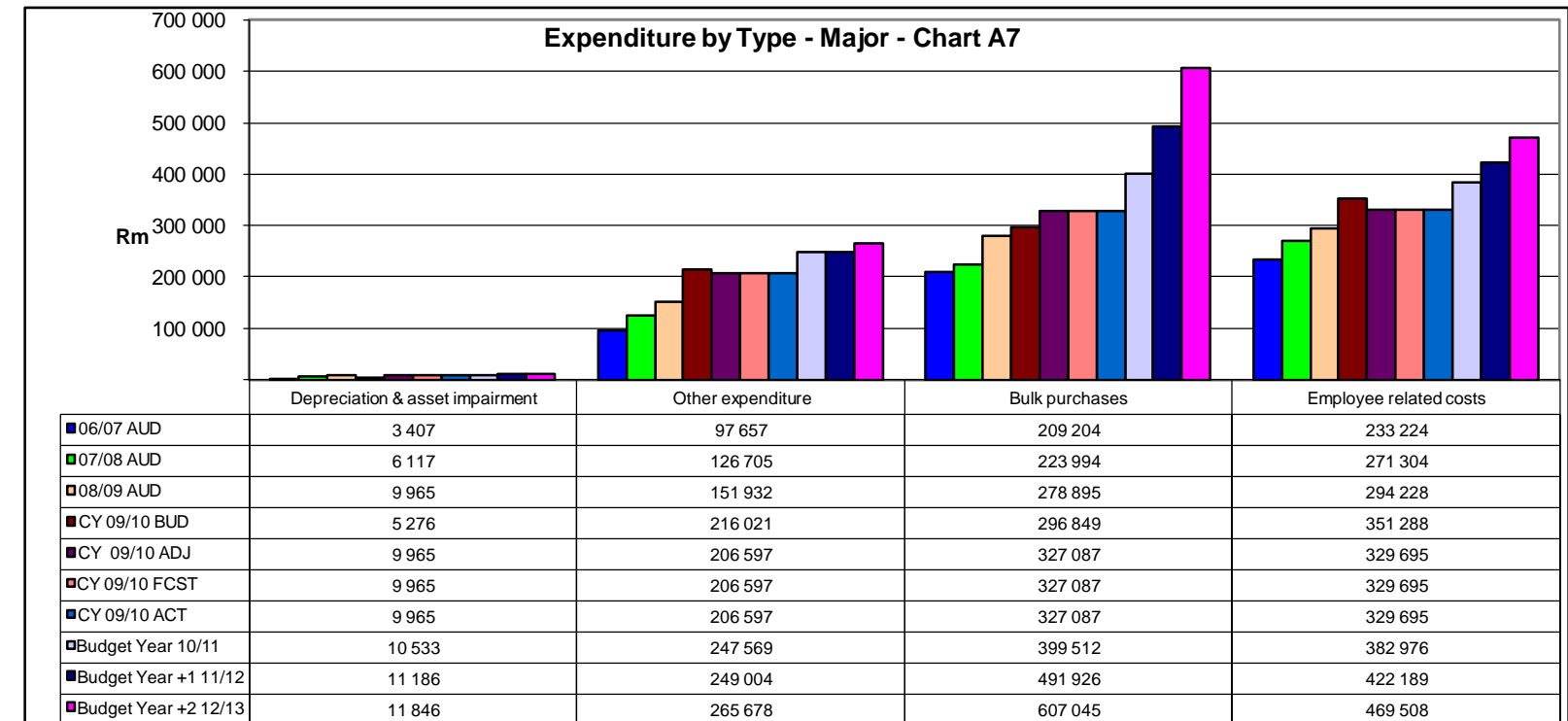
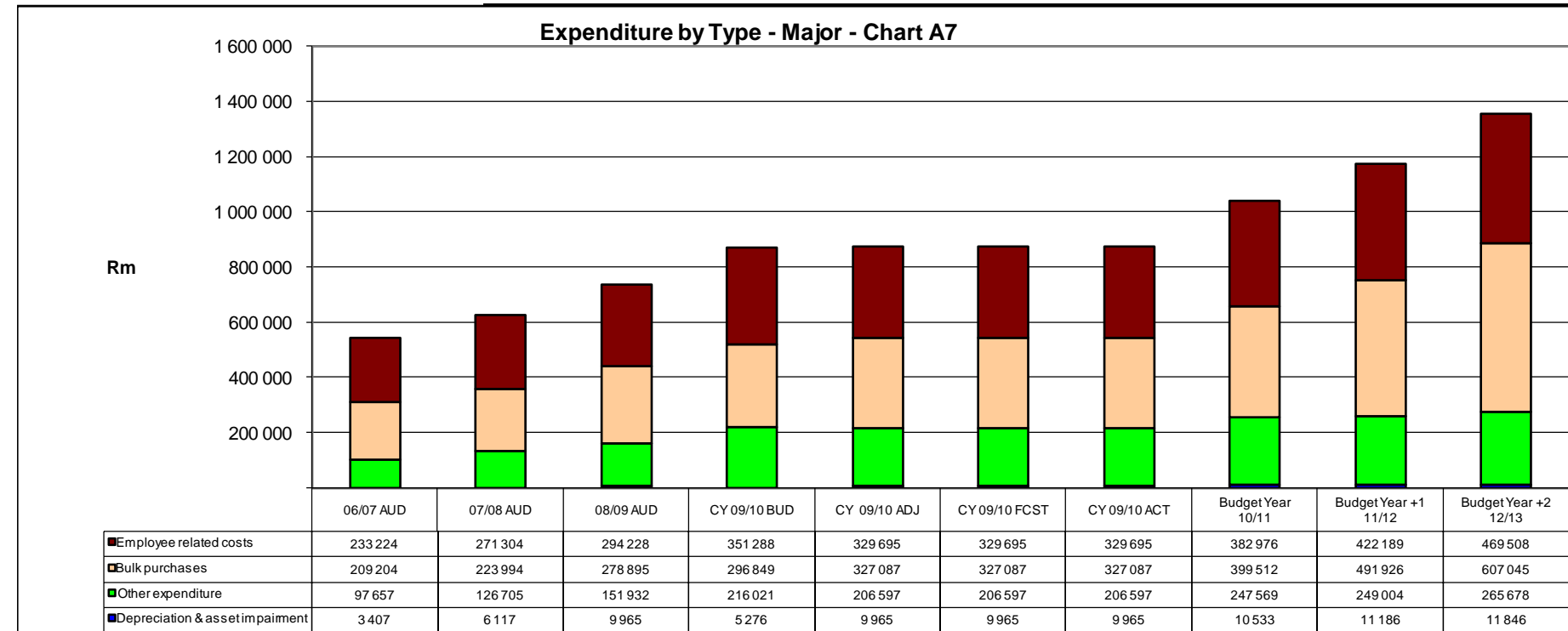
IDP Strategic Objective - Revenue
IDP Strategic Objective - Expenditure
IDP Strategic Objective - Capital Expenditure

Miscellaneous

Cash flow trend
Increases in service charges
Revenue collection rates
Borrowing
Distribution losses
Borrowed capex funding
Expenditure analysis (Employee costs)
Expenditure analysis (Remuneration)
Expenditure analysis (Repairs & Maintenance)
Expenditure analysis (Finance Charges)
Expenditure analysis (Depreciation)

Operating Expenditure by Major & Minor Type

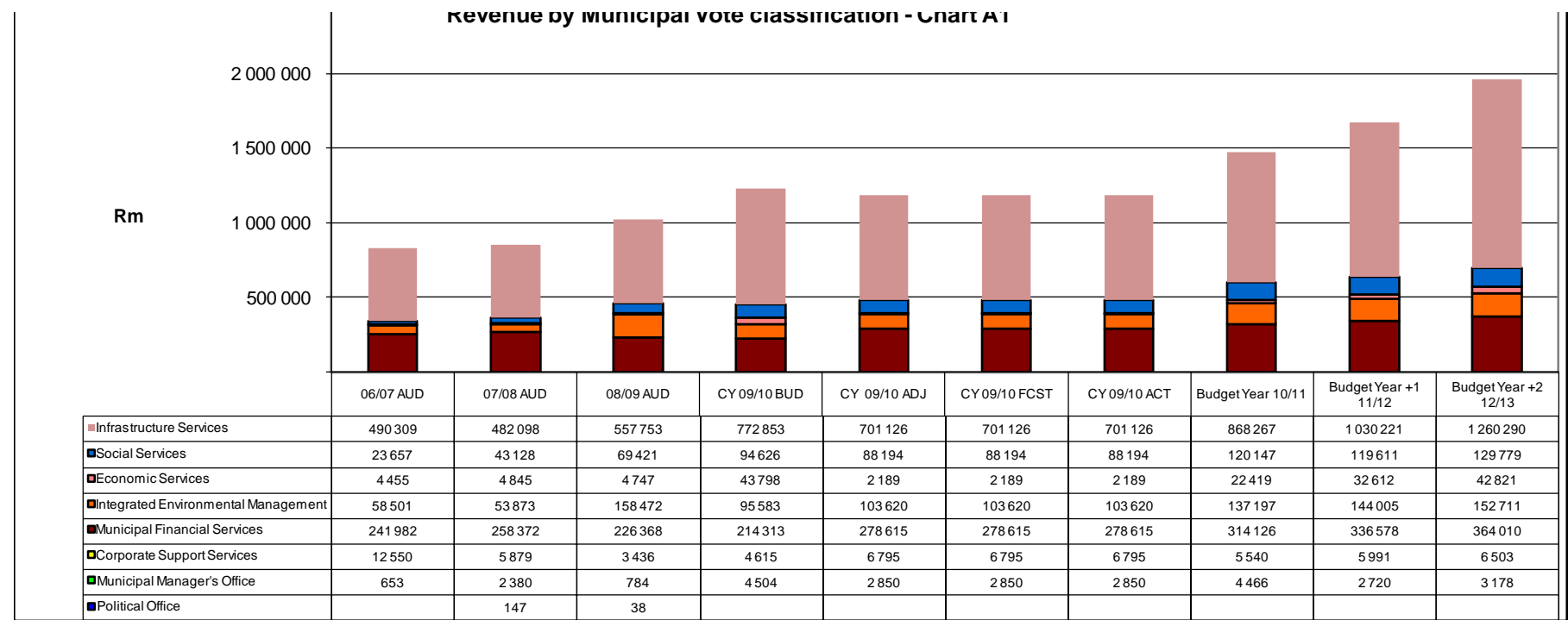
Other materials											
Loss on disposal of PPE											
Remuneration of councillors	8 326	12 943	14 246	15 518	15 518	15 518	15 518	16 943	18 261	19 989	
Grants and subsidies	5 735	6 950	6 536	9 656	10 754	10 754	10 754	12 177	13 702	15 496	
Debt impairment	130 156	98 830	37 658	268 523	134 286	134 286	134 286	99 908	145 371	144 041	
Contracted services	10 988	19 994	45 394	55 179	58 101	58 101	58 101	67 219	87 174	92 282	
Finance charges	35 146	35 725	36 053	24 935	24 935	24 935	24 935	20 994	19 479	18 699	
Depreciation & asset impairment	3 407	6 117	9 965	5 276	9 965	9 965	9 965	10 533	11 186	11 846	
Other expenditure	97 657	126 705	151 932	216 021	206 597	206 597	206 597	247 569	249 004	265 678	
Bulk purchases	209 204	223 994	278 895	296 849	327 087	327 087	327 087	399 512	491 926	607 045	
Employee related costs	233 224	271 304	294 228	351 288	329 695	329 695	329 695	382 976	422 189	469 508	
<i>check</i>	733 844	802 560	874 904	1 243 245	1 116 937	1 116 937	1 116 937	1 257 832	1 458 293	1 644 583	



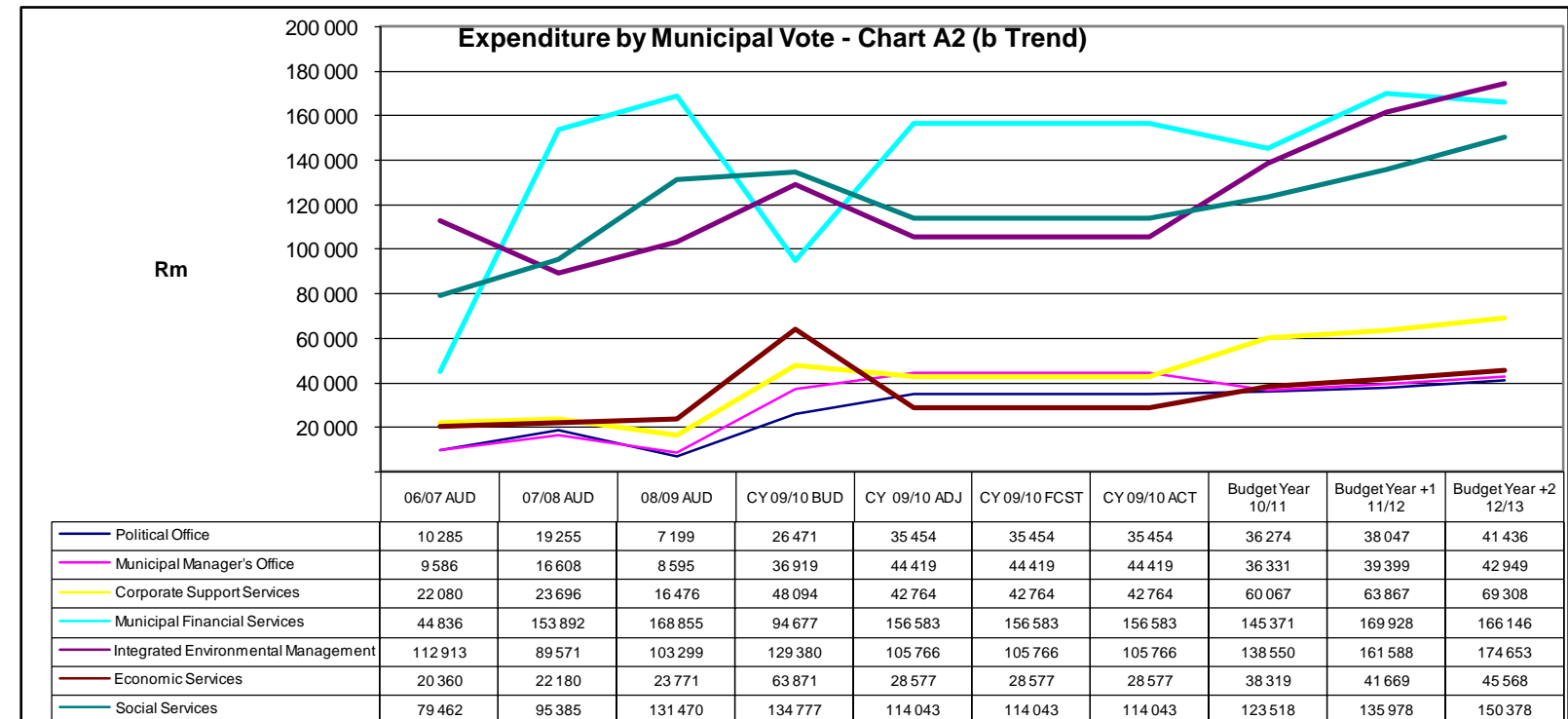
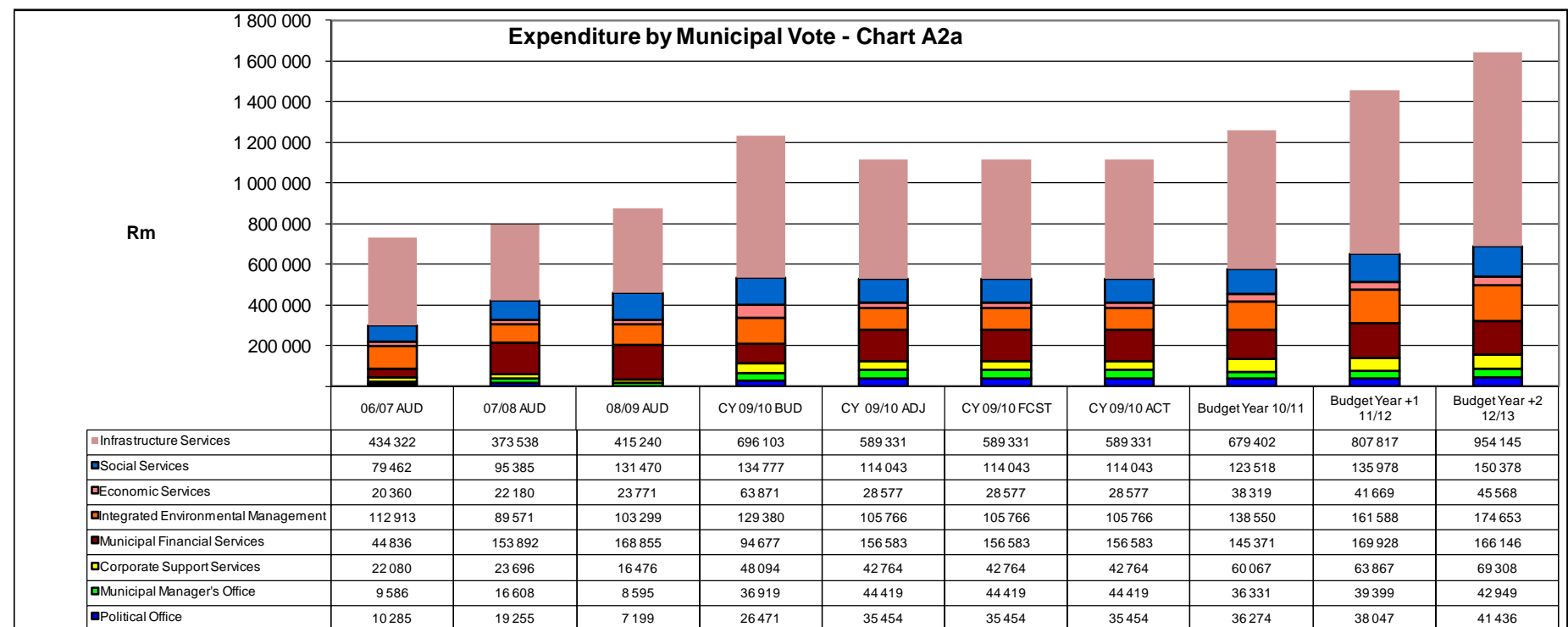
Revenue by municipal vote classification	832 108	850 722	1 021 020	1 230 292	1 183 390	1 183 390	1 183 390	1 472 162	1 671 738	1 959 292
Political Office		147	38							
Municipal Manager's Office	653	2 380	784	4 504	2 850	2 850	2 850	4 466	2 720	3 178
Corporate Support Services	12 550	5 879	3 436	4 615	6 795	6 795	6 795	5 540	5 991	6 503
Municipal Financial Services	241 982	258 372	226 368	214 313	278 615	278 615	278 615	314 126	336 578	364 010
Integrated Environmental Management	58 501	53 873	158 472	95 583	103 620	103 620	103 620	137 197	144 005	152 711
Economic Services	4 455	4 845	4 747	43 798	2 189	2 189	2 189	22 419	32 612	42 821
Social Services	23 657	43 128	69 421	94 626	88 194	88 194	88 194	120 147	119 611	129 779
Infrastructure Services	490 309	482 098	557 753	772 853	701 126	701 126	701 126	868 267	1 030 221	1 260 290

2 500 000

Revenue by Municipal Vote classification - Chart A1



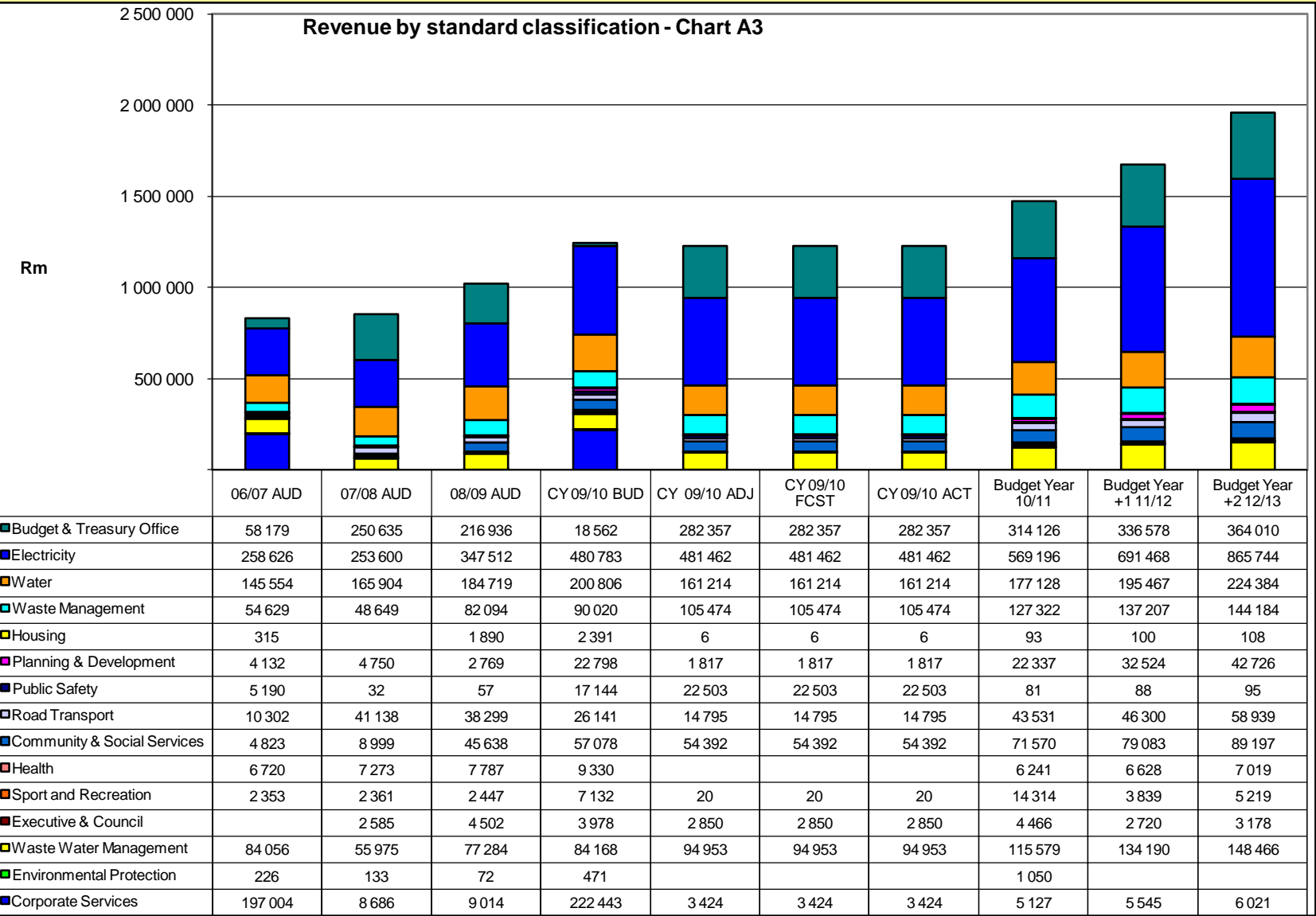
Expenditure by municipal vote classification	299 522	420 587	459 665	534 189	527 605	527 605	527 605	1 257 832	1 458 293	1 644 583
Political Office	10 285	19 255	7 199	26 471	35 454	35 454	35 454	36 274	38 047	41 436
Municipal Manager's Office	9 586	16 608	8 595	36 919	44 419	44 419	44 419	36 331	39 399	42 949
Corporate Support Services	22 080	23 696	16 476	48 094	42 764	42 764	42 764	60 067	63 867	69 308
Municipal Financial Services	44 836	153 892	168 855	94 677	156 583	156 583	156 583	145 371	169 928	166 146
Integrated Environmental Management	112 913	89 571	103 299	129 380	105 766	105 766	105 766	138 550	161 588	174 653
Economic Services	20 360	22 180	23 771	63 871	28 577	28 577	28 577	38 319	41 669	45 568
Social Services	79 462	95 385	131 470	134 777	114 043	114 043	114 043	123 518	135 978	150 378
Infrastructure Services	434 322	373 538	415 240	696 103	589 331	589 331	589 331	679 402	807 817	954 145



Revenue by Standard Classification

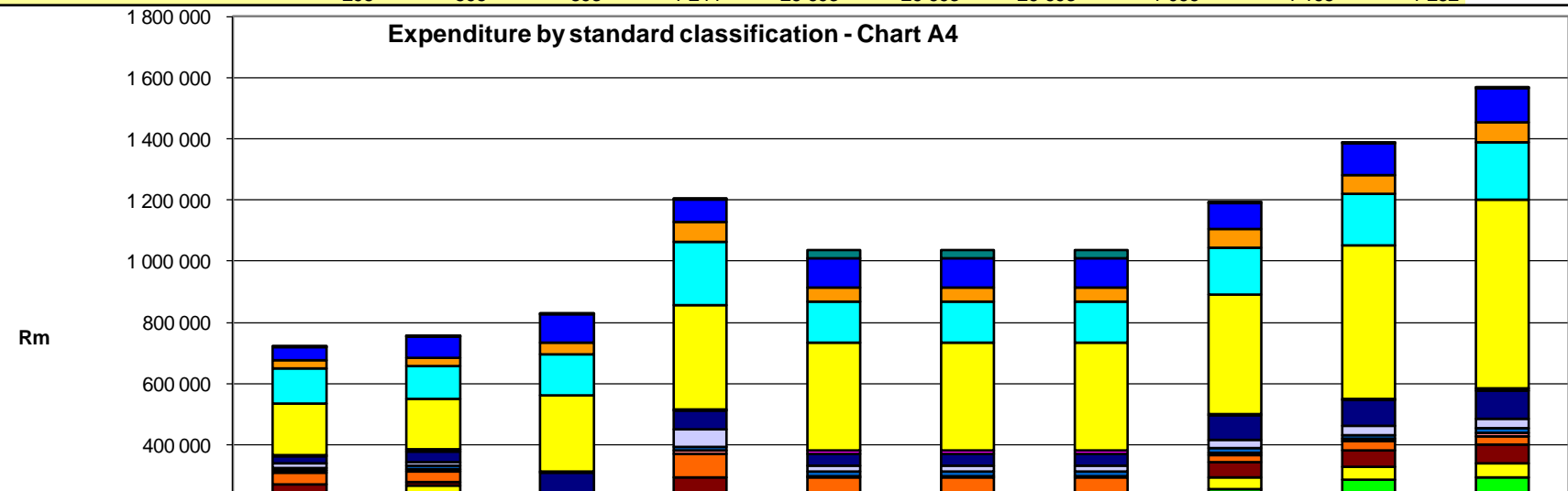
Executive & Council		2 585	4 502	3 978	2 850	2 850	2 850	4 466	2 720	3 178
Budget & Treasury Office	58 179	250 635	216 936	18 562	282 357	282 357	282 357	314 126	336 578	364 010
Corporate Services	197 004	8 686	9 014	222 443	3 424	3 424	3 424	5 127	5 545	6 021
Community & Social Services	4 823	8 999	45 638	57 078	54 392	54 392	54 392	71 570	79 083	89 197
Sport and Recreation	2 353	2 361	2 447	7 132	20	20	20	14 314	3 839	5 219
Public Safety	5 190	32	57	17 144	22 503	22 503	22 503	81	88	95
Housing	315		1 890	2 391	6	6	6	93	100	108
Health	6 720	7 273	7 787	9 330				6 241	6 628	7 019
Planning & Development	4 132	4 750	2 769	22 798	1 817	1 817	1 817	22 337	32 524	42 726
Road Transport	10 302	41 138	38 299	26 141	14 795	14 795	14 795	43 531	46 300	58 939
Environmental Protection	226	133	72	471				1 050		
Electricity	258 626	253 600	347 512	480 783	481 462	481 462	481 462	569 196	691 468	865 744
Water	145 554	165 904	184 719	200 806	161 214	161 214	161 214	177 128	195 467	224 384
Waste Water Management	84 056	55 975	77 284	84 168	94 953	94 953	94 953	115 579	134 190	148 466

Waste Management 54 629 48 649 82 094 90 020 105 474 105 474 105 474 127 322 137 207 144 184

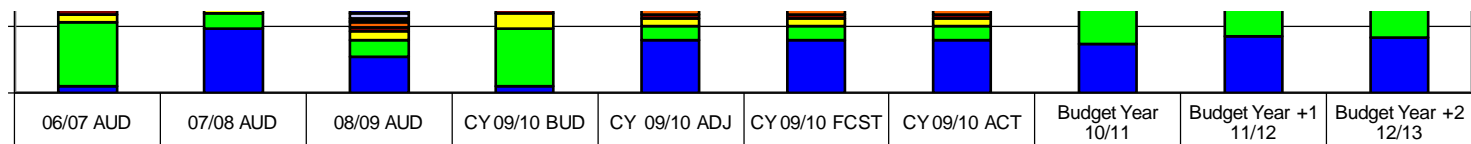


Expenditure by Standard Classification

Executive & Council	11 556	45 619	45 218	39 575	79 873	79 873	79 873	64 046	68 295	74 585
Budget & Treasury Office	21 412	190 958	109 318	18 143	156 583	156 583	156 583	145 371	169 928	166 146
Corporate Services	189 812	48 154	49 164	174 806	42 764	42 764	42 764	108 943	116 410	125 912
Community & Social Services	21 897	25 727	25 062	44 270	23 376	23 376	23 376	37 031	41 425	46 258
Sport and Recreation	35 360	10 897	11 170	55 573	12 091	12 091	12 091	49 784	54 355	59 753
Public Safety	37 495	36 999	15 411	74 138	56 531	56 531	56 531	24 952	27 130	29 664
Housing	7 724	4 771	6 148	11 498	5 777	5 777	5 777	8 012	8 718	9 542
Health	10 789	11 281	7 483	13 819	12 355	12 355	12 355	12 134	13 306	14 707
Planning & Development	13 492	13 879	15 270	56 333	22 800	22 800	22 800	27 282	29 633	32 356
Road Transport	23 552	35 671	69 233	60 668	38 354	38 354	38 354	80 084	84 521	92 275
Environmental Protection	3 258	3 882	3 283	5 928	9 306	9 306	9 306	5 911	5 379	5 938
Electricity	170 103	168 276	247 051	340 332	352 214	352 214	352 214	391 385	501 609	617 068
Water	113 398	105 020	135 232	205 533	133 683	133 683	133 683	153 207	167 321	186 816
Waste Water Management	27 717	28 440	38 769	66 577	48 077	48 077	48 077	61 805	62 840	68 373
Waste Management	45 985	72 392	96 200	74 807	96 460	96 460	96 460	86 818	106 257	113 909
Other	295	595	893	1 244	26 693	26 693	26 693	1 066	1 165	1 282

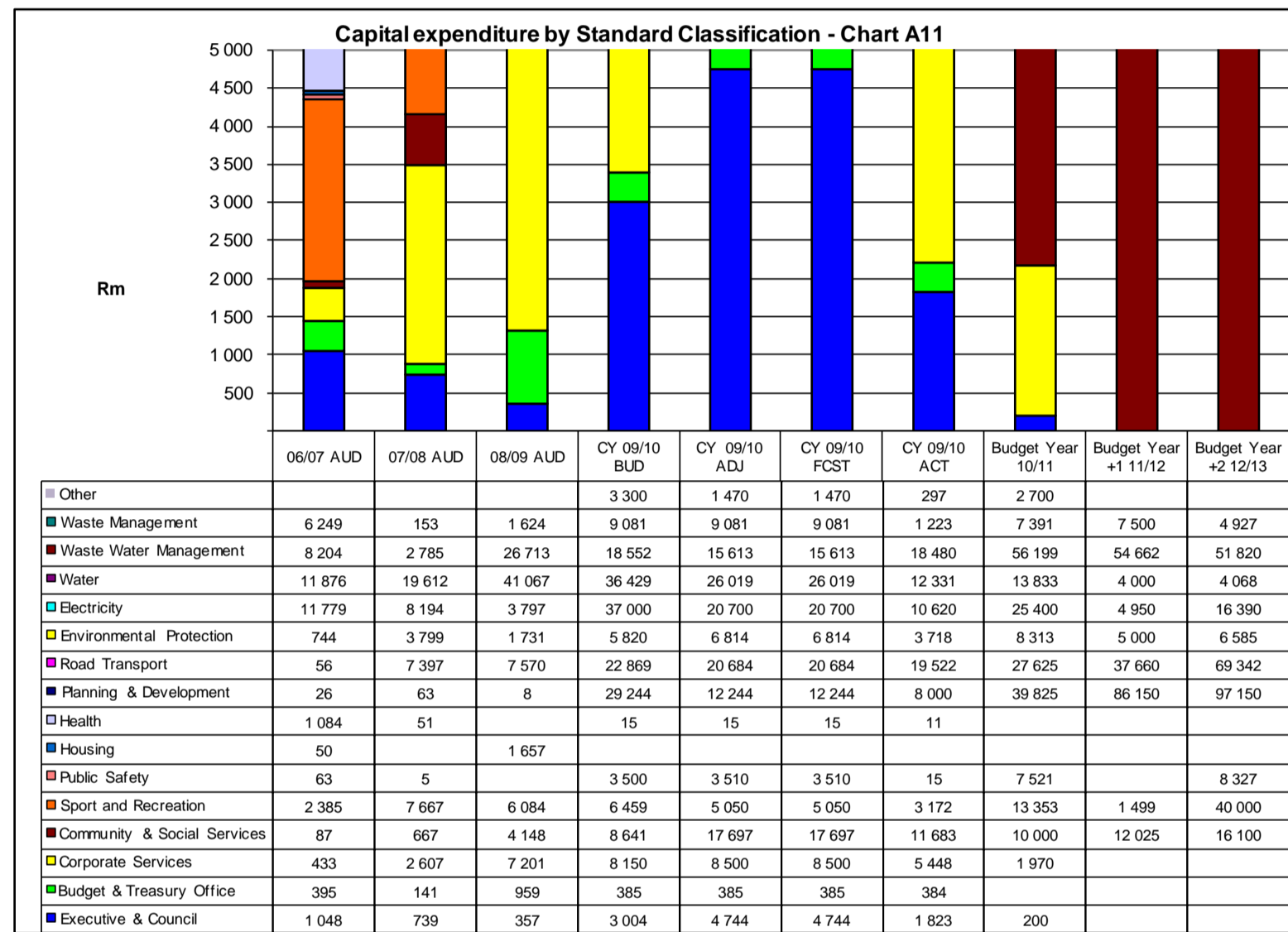


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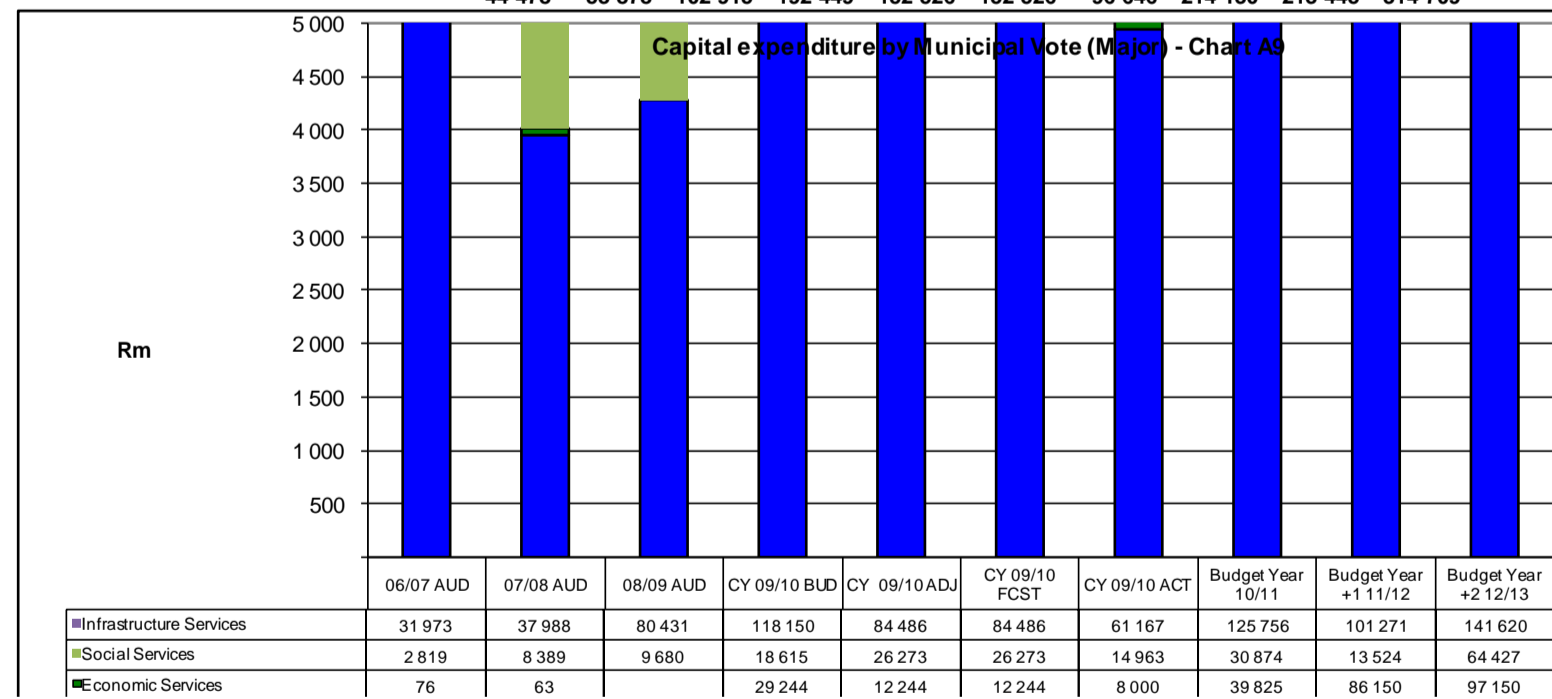


	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Other	295	595	893	1 244	26 693	26 693	26 693	1 066	1 165	1 282
■ Waste Management	45 985	72 392	96 200	74 807	96 460	96 460	96 460	86 818	106 257	113 909
■ Waste Water Management	27 717	28 440	38 769	66 577	48 077	48 077	48 077	61 805	62 840	68 373
■ Water	113 398	105 020	135 232	205 533	133 683	133 683	133 683	153 207	167 321	186 816
■ Electricity	170 103	168 276	247 051	340 332	352 214	352 214	352 214	391 385	501 609	617 068
■ Environmental Protection	3 258	3 882	3 283	5 928	9 306	9 306	9 306	5 911	5 379	5 938
■ Road Transport	23 552	35 671	69 233	60 668	38 354	38 354	38 354	80 084	84 521	92 275
■ Planning & Development	13 492	13 879	15 270	56 333	22 800	22 800	22 800	27 282	29 633	32 356
■ Health	10 789	11 281	7 483	13 819	12 355	12 355	12 355	12 134	13 306	14 707
■ Housing	7 724	4 771	6 148	11 498	5 777	5 777	5 777	8 012	8 718	9 542
■ Public Safety	37 495	36 999	15 411	74 138	56 531	56 531	56 531	24 952	27 130	29 664
■ Sport and Recreation	35 360	10 897	11 170	55 573	12 091	12 091	12 091	49 784	54 355	59 753
■ Community & Social Services	21 897	25 727	25 062	44 270	23 376	23 376	23 376	37 031	41 425	46 258
■ Corporate Services	189 812	48 154	49 164	174 806	42 764	42 764	42 764	108 943	116 410	125 912
■ Budget & Treasury Office	21 412	190 958	109 318	18 143	156 583	156 583	156 583	145 371	169 928	166 146

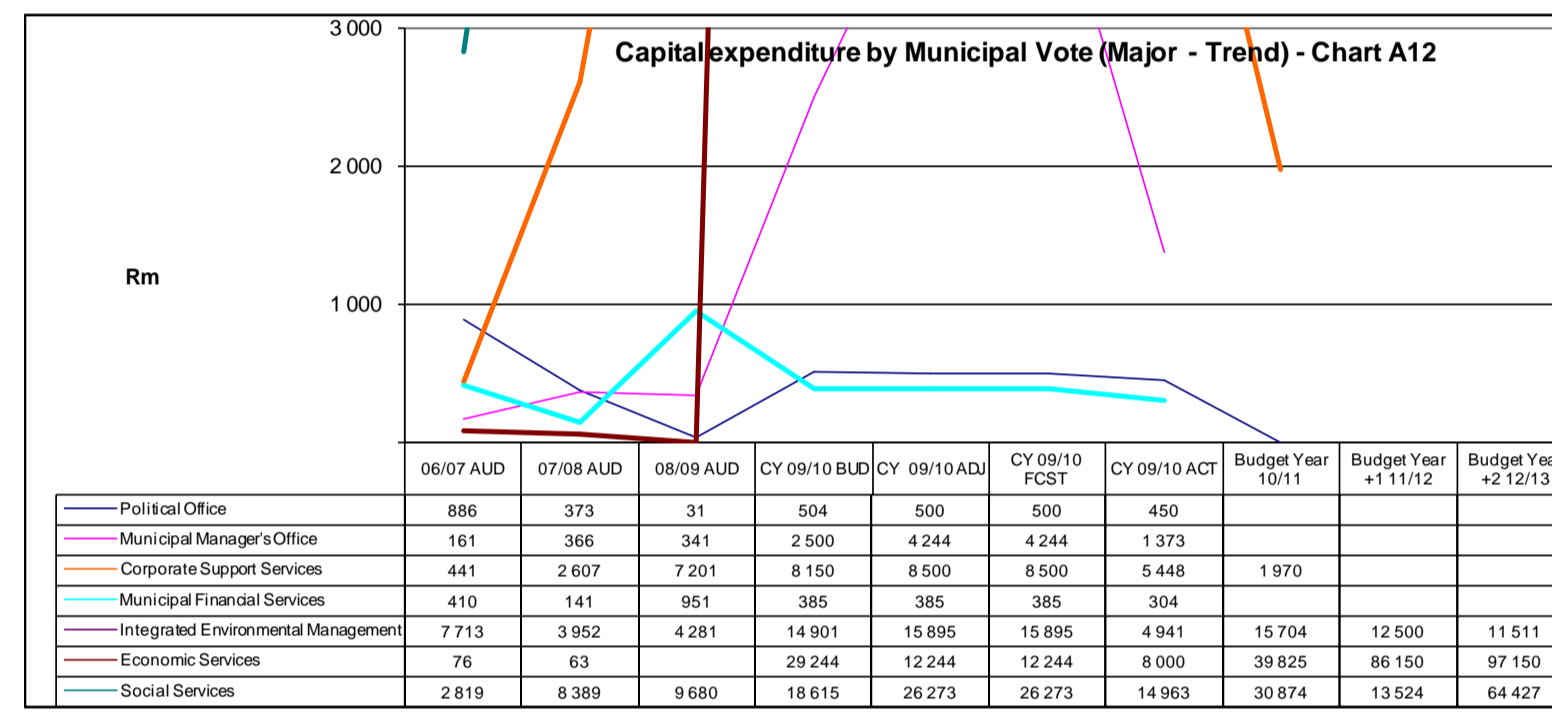
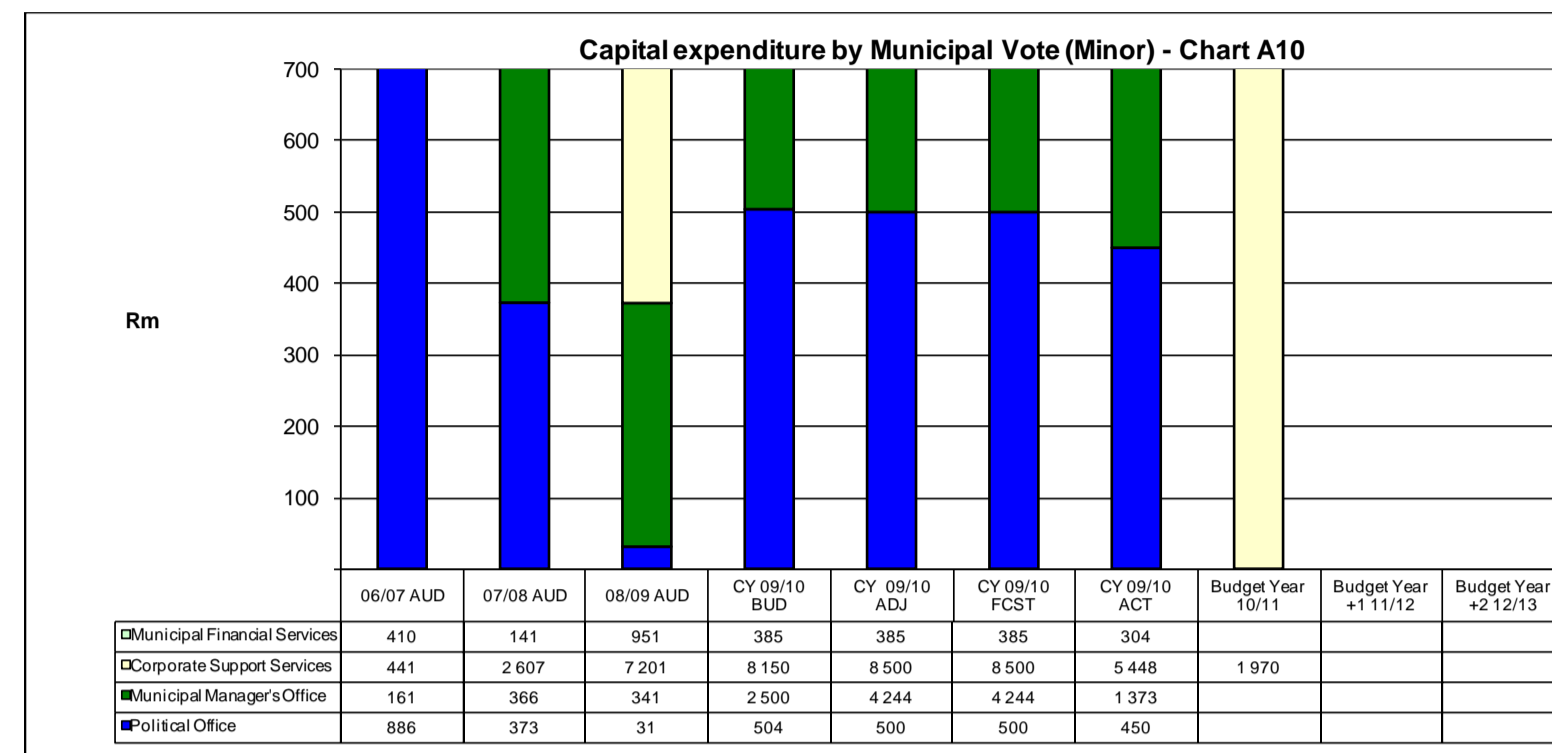
Capital Expenditure by Standard Classification	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year+1 11/12	Budget Year+2 12/13
Executive & Council	1 048	739	357	3 004	4 744	4 744	1 823	200		
Budget & Treasury Office	395	141	959	385	385	385	384			
Corporate Services	433	2 607	7 201	8 150	8 500	8 500	5 448	1 970		
Community & Social Services	87	667	4 148	8 641	17 697	17 697	11 683	10 000	12 025	16 100
Sport and Recreation	2 385	7 667	6 084	6 459	5 050	5 050	3 172	13 353	1 499	40 000
Public Safety	63	5		3 500	3 510	3 510	15	7 521		8 327
Housing	50		1 657							
Health	1 084	51		15	15	15	11			
Planning & Development	26	63	8	29 244	12 244	12 244	8 000	39 825	86 150	97 150
Road Transport	56	7 397	7 570	22 869	20 684	20 684	19 522	27 625	37 660	69 342
Environmental Protection	744	3 799	1 731	5 820	6 814	6 814	3 718	8 313	5 000	6 585
Electricity	11 779	8 194	3 797	37 000	20 700	20 700	10 620	25 400	4 950	16 390
Water	11 876	19 612	41 067	36 429	26 019	26 019	12 331	13 833	4 000	4 068
Waste Water Management	8 204	2 785	26 713	18 552	15 613	15 613	18 480	56 199	54 662	51 820
Waste Management	6 249	153	1 624	9 081	9 081	9 081	1 223	7 391	7 500	4 927
Other				3 300	1 470	1 470	297	2 700		
check	44 478	53 878	102 915	192 449	152 526	152 526	96 726	214 330	213 445	314 709



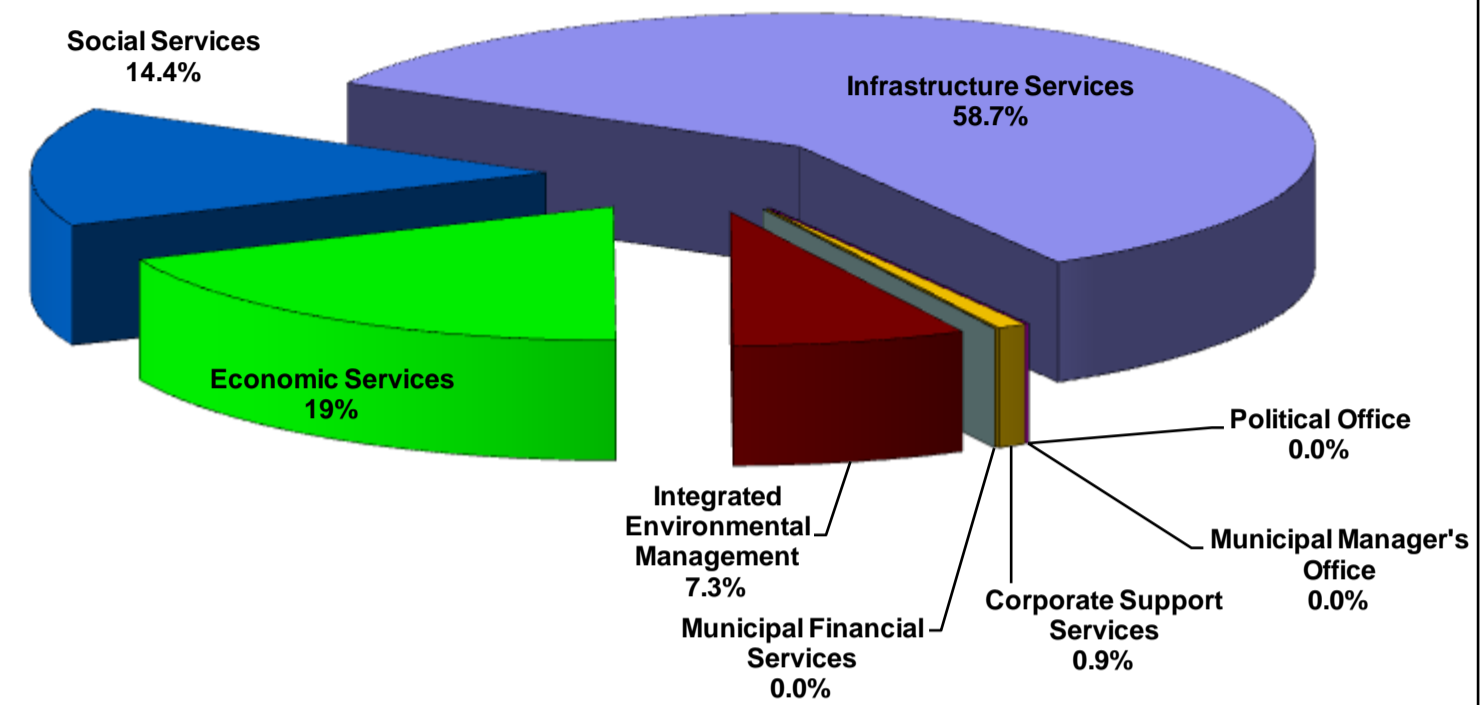
Capital Expenditure by Municipal Vote	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year+1 11/12	Budget Year+2 12/13
Political Office	886	373	31	504	500	500	450			
Municipal Manager's Office	161	366	341	2 500	4 244	4 244	1 373			
Corporate Support Services	441	2 607	7 201	8 150	8 500	8 500	5 448	1 970		
Municipal Financial Services	410	141	951	385	385	385	304			
Integrated Environmental Management	7 713	3 952	4 281	14 901	15 895	15 895	4 941	15 704	12 500	11 511
Economic Services	76	63		29 244	12 244	12 244	8 000	39 825	86 150	97 150
Social Services	2 819	8 389	9 680	18 615	26 273	26 273	14 963	30 874	13 524	64 427
Infrastructure Services	31 973	37 988	80 431	118 150	84 486	84 486	61 167	125 756	101 271	141 620
check	44 478	53 878	102 915	192 449	152 526	152 526	96 646	214 130	213 445	314 709



Integrated Environmental Management	7 713	3 952	4 281	14 901	15 895	15 895	4 941	15 704	12 500	11 511
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2010/2011 Budget Year
Capital expenditure program per vote

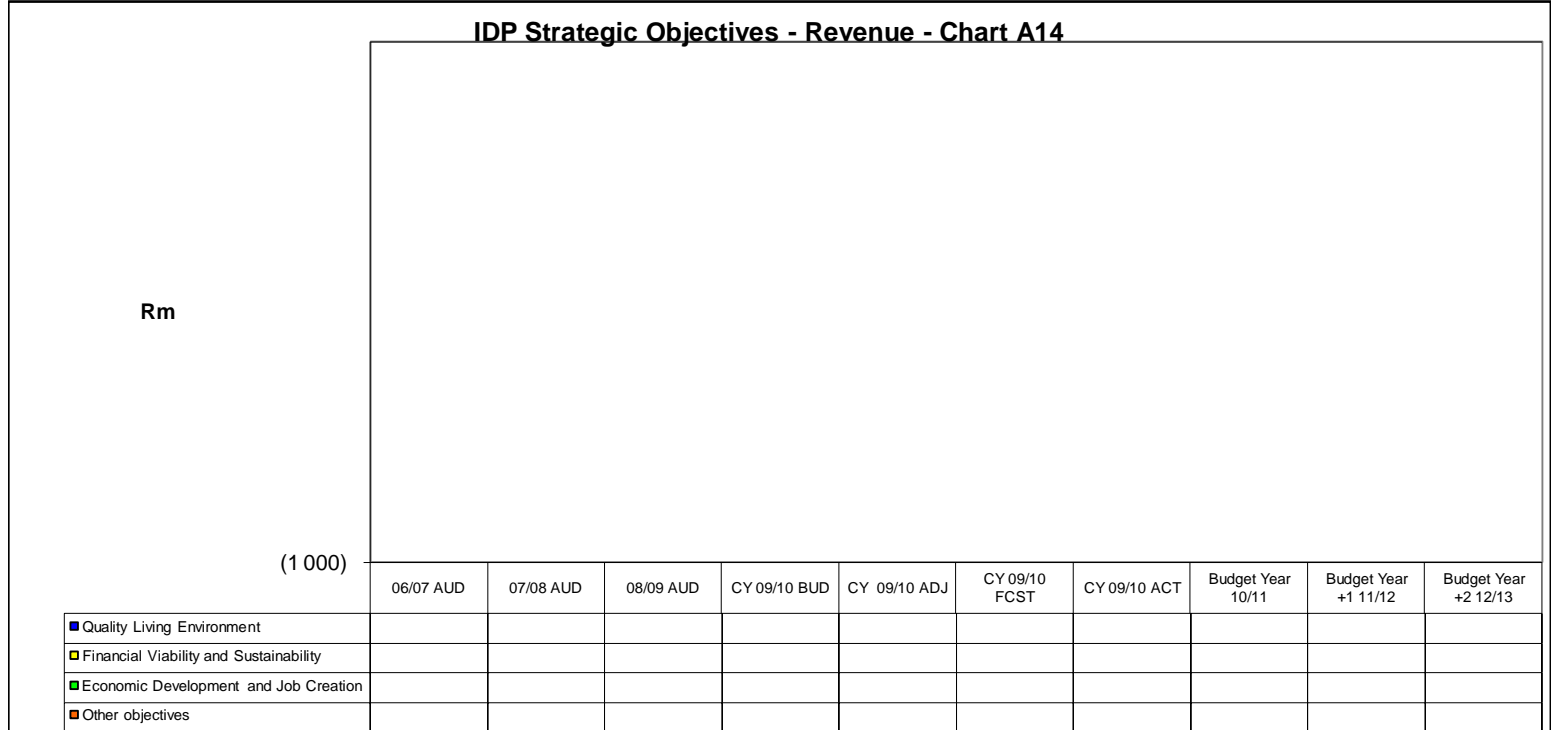


IDP Strategic Objective - Revenue

06/07	07/08	08/09	CY 09/10	CY	CY 09/10	CY 09/10	Budget	Budget	Budget
AUD	AUD	AUD	BUD	09/10	FCST	ACT	Year	Year +1	Year +2
				ADJ			10/11	11/12	12/13

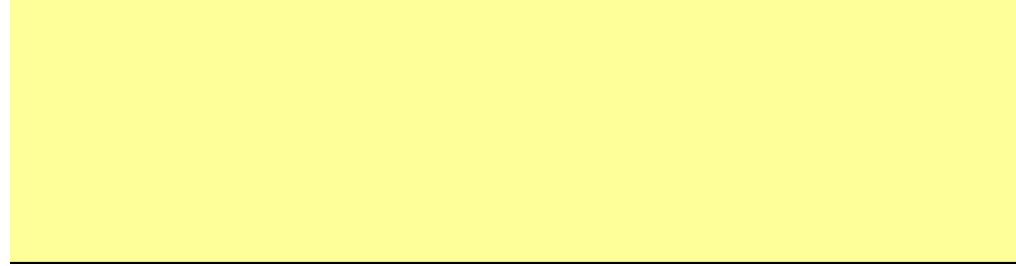
- Embracing our Cultural Diversity
 - Empowering our Citizens
 - Sustaining the Natural and Built Environment
 - Good Governance
 - Operations and Support Services
 - Safe, Healthy and Secure Environment
 - Other objectives
-
- Economic Development and Job Creation
 - Financial Viability and Sustainability
 - Quality Living Environment

check

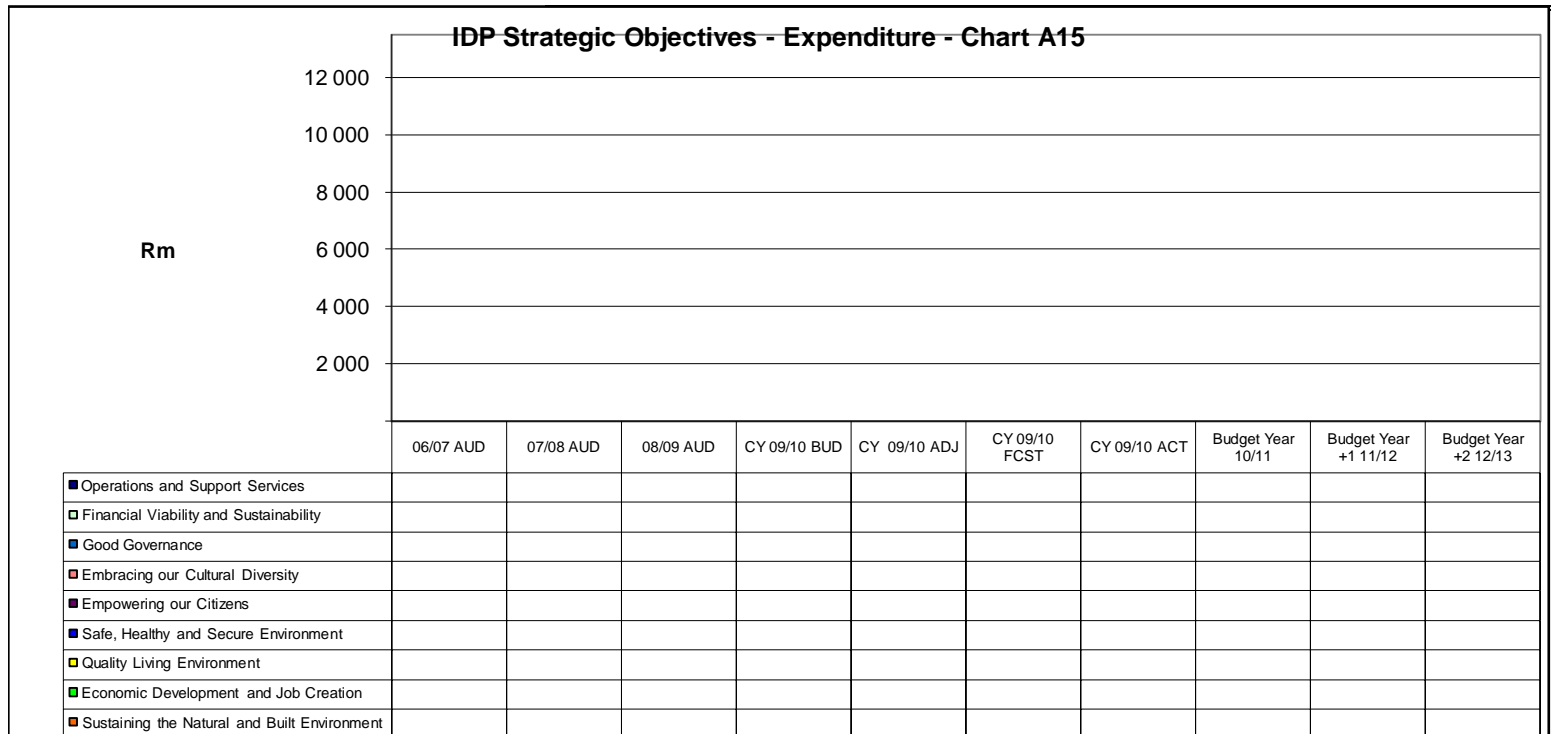


IDP Strategic Objective - Expenditure

- Sustaining the Natural and Built Environment
- Economic Development and Job Creation
- Quality Living Environment
- Safe, Healthy and Secure Environment
- Empowering our Citizens
- Embracing our Cultural Diversity
- Good Governance
- Financial Viability and Sustainability
- Operations and Support Services

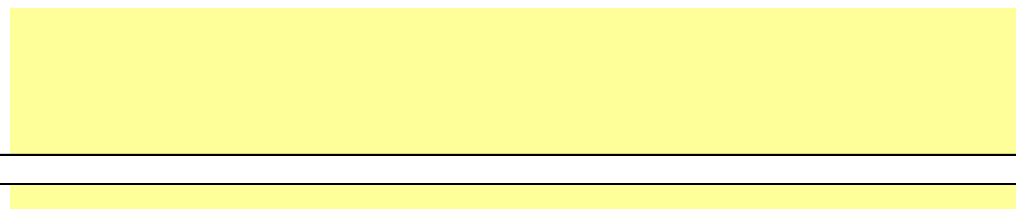


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IDP Strategic Objective - Capital Expenditure

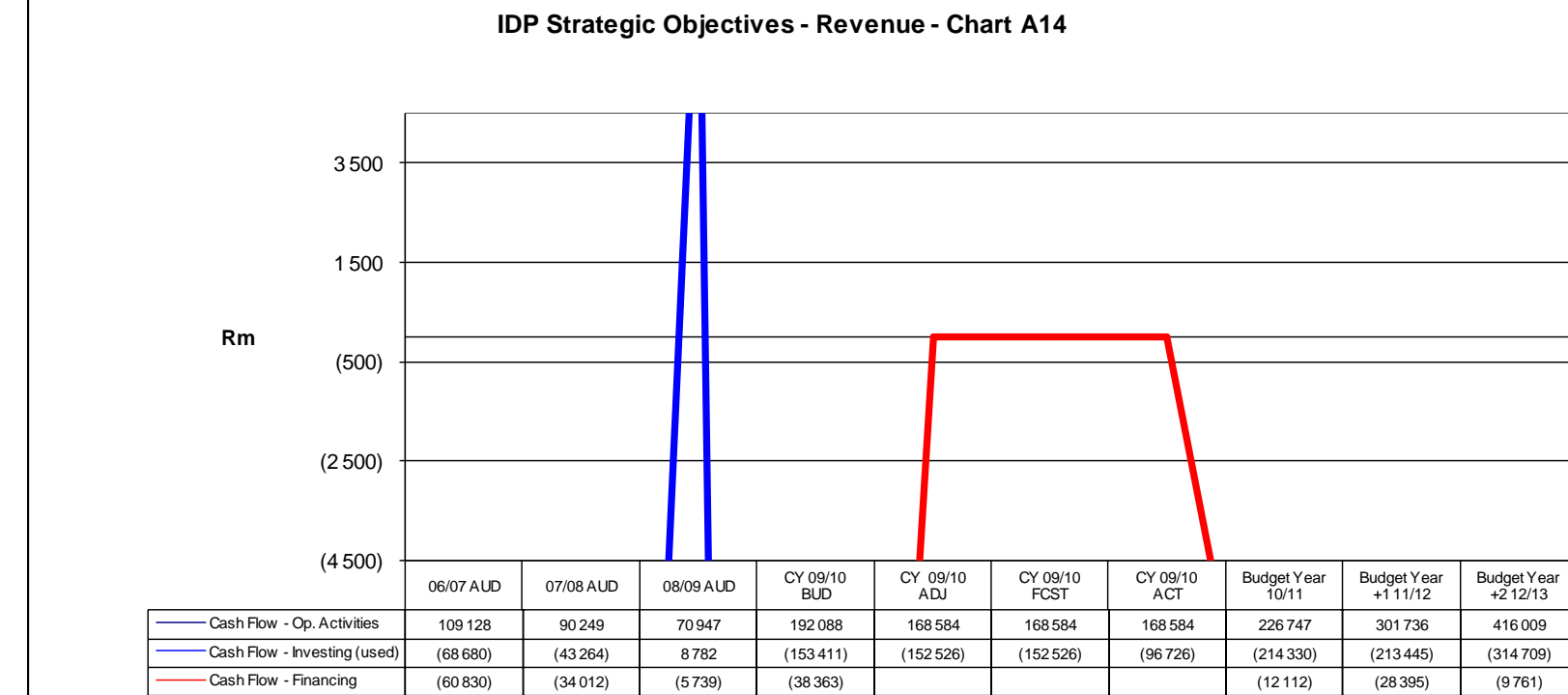
- Empowering our Citizens
- Sustaining the Natural and Built Environment
- Good Governance
- Safe, Healthy and Secure Environment
- Operations and Support Services
- Other objectives
- Financial Viability and Sustainability



Cash flow trend

	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Cash Flow - Op. Activities	109 128	90 249	70 947	192 088	168 584	168 584	168 584	226 747	301 736	416 009
Cash Flow - Investing (used)	(68 680)	(43 264)	8 782	(153 411)	(152 526)	(152 526)	(96 726)	(214 330)	(213 445)	(314 709)
Cash Flow - Financing	(60 830)	(34 012)	(5 739)	(38 363)				(12 112)	(28 395)	(9 761)

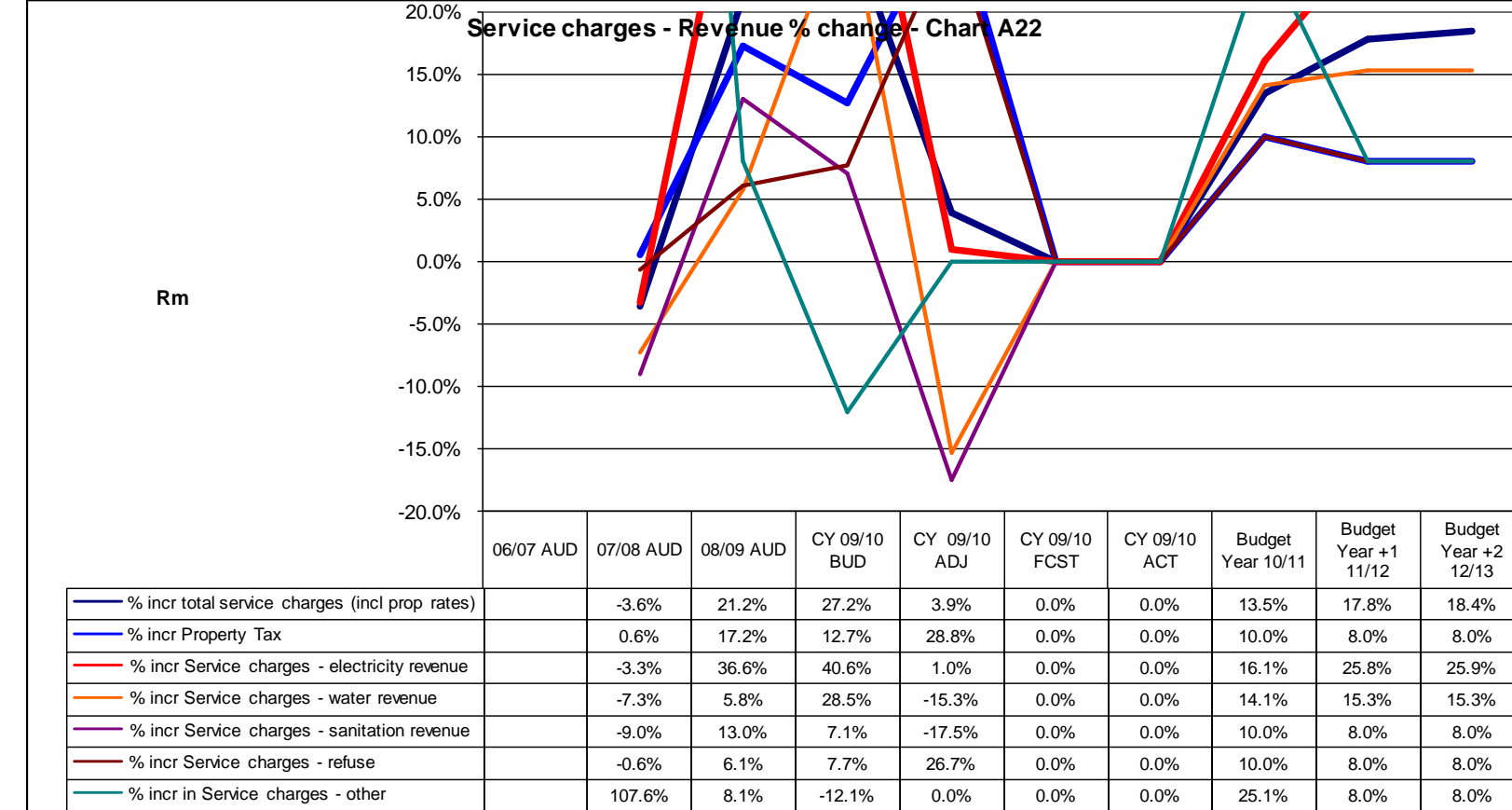
IDP Strategic Objectives - Revenue - Chart A14



Increases in service charges

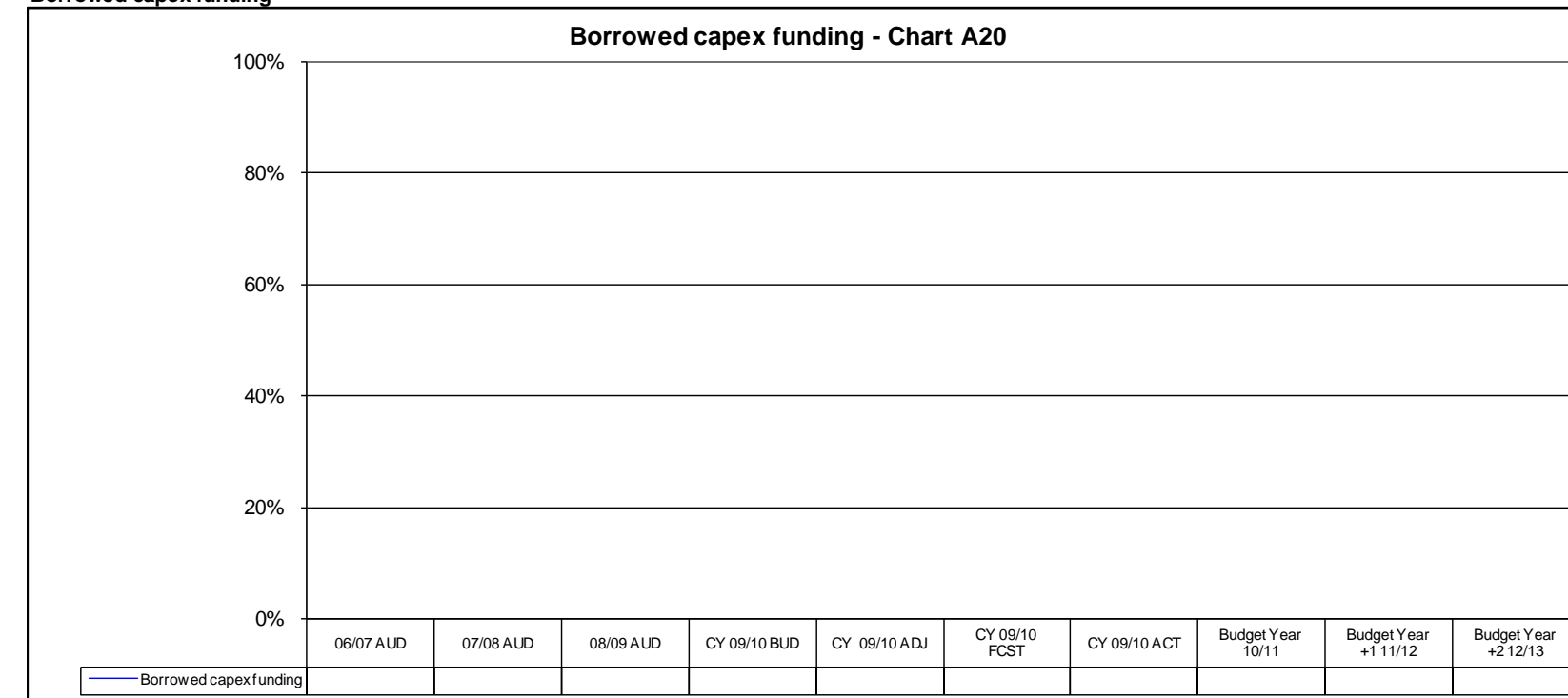
% incr total service charges (incl prop rates)	-3.6%	21.2%	27.2%	3.9%	0.0%	0.0%	13.5%	17.8%	18.4%
% incr Property Tax	0.6%	17.2%	12.7%	28.8%	0.0%	0.0%	10.0%	8.0%	8.0%
% incr Service charges - electricity revenue	-3.3%	36.6%	40.6%	1.0%	0.0%	0.0%	16.1%	25.8%	25.9%
% incr Service charges - water revenue	-7.3%	5.8%	28.5%	-15.3%	0.0%	0.0%	14.1%	15.3%	15.3%
% incr Service charges - sanitation revenue	-9.0%	13.0%	7.1%	-17.5%	0.0%	0.0%	10.0%	8.0%	8.0%
% incr Service charges - refuse	-0.6%	6.1%	7.7%	26.7%	0.0%	0.0%	10.0%	8.0%	8.0%
% incr in Service charges - other	107.6%	8.1%	-12.1%	0.0%	0.0%	0.0%	25.1%	8.0%	8.0%

Service charges - Revenue % change - Chart A22





Borrowed capex funding



Expenditure analysis

Employee costs	16.3%	8.4%	19.4%	-6.1%	-6.1%	-6.1%	16.2%	10.2%	11.21%
Remuneration	55.4%	10.1%	8.9%	0.0%	0.0%	0.0%	9.2%	7.8%	13.09%
Repairs & Maintenance	3.1%	9.0%	60.5%	0.0%	0.0%	0.0%	56.0%	5.5%	5.90%
Finance charges & Depreciation	1.6%	0.9%	0.0%	0.0%	0.0%	0.0%	-15.8%	-7.2%	-4.01%

