



**Mogale City**

*Local Municipality*

2016/17

Revised

Service Delivery and Budget Implementation Plan

**TOP LAYER**



**Mogale City**

*Local Municipality*

Integrated Environmental Management

**Strategic Goal 2:** To promote a sustainable environmental management systems within Mogale City.

Gauteng Provincial Priorities: Environmental assets and natural resources that are well protected and continually enhanced; Long and healthy life for all; Decent employment through Inclusive economic growth

Department: Integrated Environmental Management						Annual Performance Measurement	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter	
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator				Proj.	Proj.		
To ensure that the Municipality provides all stakeholders with quality environmental management	N/A	Job creation initiatives	All wards	No. of co-operatives contracted to execute work (at any given quarter)	This KPI measures the no. of co-operatives contracted by the department for various duties	1=Below 2	4	5 contracts sustained	5 contracts sustained	5 contracts sustained	Q3-Q4: Co-operative list, Signed contract with co-operative, payment invoice	
						2=3-4						
						3=5						
						4=6						
						5=Above 7						
			All wards	No. of EPWP jobs created	This KPI measures the no. of EPWP jobs created by the department for various duties. Jobs created are to be submitted to	1= Below 90	303	100 cumulative	100 cumulative	100 cumulative		Q3 - Q4: Register of participants:igned off by Economic Services
						2=90-99						
						3=100						
						4= 100-150						
						5= Above 150						

KPA 2 - Service delivery and infrastructure development.												
Strategic Goal - To Promote Sustainable Environmental Management												
Division:Parks and Cemetery						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per quarter
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
Open Space Management (Parks and Cemeteries)	1231	Kagiso Cemetery Phase 2	4,5,6, 7,8 , 9,	% completion for upgrade of Kagiso Cemetery - Phase 2	The KPI monitors the Kagiso cemetery upgrade project. Project mainly entails resurfacing of existing roads and completion of heroe's acre (veterans and NDF)	1= less than 50% against plan	100% of milestone completed in line with the plan	100% of milestone completed in line with the plan	R 3 637 021,00	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report
						2=50-99% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by April 2017						
	1232	Westhaven Cemetery	All wards	% completion for the construction of West Haven Cemetery	The KPI monitors progress made in construction of West Haven cemetery as per plan. Activity entails mainly undertaking technical investigations, construction of fence, internal roads, electricity and offices/ablution block.	1= less than 50% against plan	100% of milestone completed in line with the plan	100% of milestone completed in line with the plan	R 2 960 684,00	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report
						2=50-99% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by April 2017						
Division:Parks and Cemetery						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per quarter
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
Open Space Management (Parks and Cemeteries)	1220	Coronation Park Development	20	% completion for the upgrade of Coronation Park	The KPI monitors the upgrade of Coronation Park. Project entails new main entrance, paving of existing internal roads, new parking areas and electrical network.	1= less than 50% against plan	100% of milestone completed in line with the plan	100% of milestone completed in line with the plan	R 14 169 519,00	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3 - Q4: Project plan and Project Progress Report
						2=50-99% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5= 100% against plan by April 2017						
	1220	Munsieville Park Development	23	% completion for the construction of Munsieville Park	The KPI monitors progress made in construction of the Munsieville park against the plan	1= less than 50% against plan	Construction of parking area, hard landscape and multi purpose court completed	100% of milestone completed in line with the plan	R 1 953 674,00	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3 - Q4: Project plan and Project Progress Report
						2=50-99% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5= 100% against plan by April 2017						

Division:Parks and Cemetery						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per quarter
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
Open Space Management (Parks and Cemeteries)	Kagiso Regional Park Gym Equipment	4,5,6, 7,8 , 9,	% completion for the installation of gym equipment at Kagiso Regional Park	The KPI monitors progress made on installation of gym equipment at Kagiso Regional Park	1= less than 50% against plan	New KPI	100% of milestone completed in line with the plan	R 1 000 000,00	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report	
					2=50-99% against plan							
					3=100% against plan by June 2017							
					4=100% against plan by May 2017							
					5=100% against plan by April 2017							
	Azaadville Gym Park Equipment	All wards	% completion for the installation of gym equipment at Azaadville Park	The KPI monitors progress made on installation of gym equipment at Azaadville Park	1= less than 50% against plan	New KPI	100% of milestone completed in line with the plan	R 1 000 000,00	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report	
					2=50-90% against plan							
					3=100% against plan by June 2017							
					4=100% against plan by May 2017							
					5=100% against plan by April 2017							
	Small Park Development and Upgrades	All wards	% completion for the small parks development and upgrade	The KPI monitors progress made on the small parks development and upgrade	1= less than 50% against plan	New KPI	100% of milestone completed in line with the plan	R 975 000,00	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report	
					2=50-99% against plan							
3=100% against plan by June 2017												
4=100% against plan by May 2017												
5=100% against plan by April 2017												
Division:Waste and Air Quality Management						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per quarter
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
Open Space Management (Parks and Cemeteries)		Luipaardsvlei Landfill Site (Phase 4)	All wards	% completion for upgrade of Luipaardsvlei Landfill Site (internal infrastructures)	The KPI monitors progress made for the upgrade of the landfill in line with the plan. Project entails construction of the cell. Mainly internal routes,surface storm water drainage and lining.	1= less than 50% against plan	New Target	100% of milestone completed in line with the plan	R 8 610 207	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report
						2=50-99% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by April 2017						



**Mogale City**

*Local Municipality*

Economic Services

Strategic goal: To provide sustainable services to the community											
Department: Economic Services						Annual Performance Measurements	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location (Ward)	Key Performance Indicator	Technical Description of Indicator				Proj.	Proj.	
Job Creation initiatives	1326	Job creation	All wards	No. of co-operatives contracted to execute work	This KPI measures the no. of co-operatives contracted by the department for various duties	1= 1 and below	2	4	2	2	Q3-Q4: Appointment Letter
						2= 2-3					
						3= 4					
						4= 5					
						5= 6					
			All wards	No. of jobs created through the EPWP programme in Mogale City	This KPI measures the no. of EPWP jobs created by all service delivery departments for various projects	1= Less than 1199	945 jobs reported for all the sectors in municipality (Economic services projects reported under infrastructure sector)	1000	120	360	Q3-Q4: Quarterly EPWP ( List of projects and number people employed per project)
						2= 1000-1199					
						3= 1200					
						4= 1201-1299					
						5= 1300 and more					

KPA 3 - Local Economic Development												
Strategic Goal: To Provide Sustainable Services to the Community												
Division: Human Settlement and Rural Development						Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
To Ensure Strategic, High Impact Service Delivery to all in Mogale City	1309	Human Settlement Development	23, 28	% completion for the development of Dr Montlana Housing Development (253 units) in Muldersdrift	The indicator monitors progress made towards achieving the target set for the development of Dr Montlana Housing Project as per plan	1= less than 50% against plan	Detailed planning studies completed	R 20 000 000	10% of milestone completed in line with the plan	5% of milestone in line with the plan	5% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report
						2=50% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by Apr 2017						
			32	% completion for the development of Dr Sefularo Housing development (190 units) in Hekpoort	The indicator monitors progress made towards achieving the target set for the development of Dr Sefularo Housing Project as per plan	1= less than 50% against plan	Detailed planning studies completed	R 39 995 618	10% of milestone completed in line with the plan	5% of milestone in line with the plan	5% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report
	2=50% against plan											
	3=100% against plan by June 2017											
	4=100% against plan by May 2017											
	5=100% against plan by Apr 2017											
	5	% completion for the development (223 units) in Kagiso Ext 13(Dependent on funding agreement between MCLM and Housing Development Agency)	The indicator monitors progress made towards achieving the target set for the development of (223 units) in Kagiso Ext 13 as per plan	1= less than 50% against plan	Bulk services installed and 223 top structures under construction	R 6 000 000	100% of milestone completed in line with the plan	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report		
				2=50% against plan								
3=100% against plan by June 2017												
4=100% against plan by May 2017												
5=100% against plan by Apr 2017												
All	% of site and services allocated as per plan	The indicator monitors progress made towards achieving the target set for the establishment of site and services (serviced stands)	1= less than 50% against plan	New KPI	R 6 000 000	100% of milestone completed in line with the plan	100% of milestone completed in line with the plan	100% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report			
			2=50% against plan									
			3=100% against plan by June 2017									
			4=100% against plan by May 2017									
			5=100% against plan by Apr 2017									



Division: Strategic High Impact Projects						Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
To Ensure Strategic, High Impact Service Delivery to all in Mogale City		Munsieville Industrial Park	24, 25,26 & 27	32 % completion of the Munsieville Industrial Park	KPI monitors progress in development of the industrial park	1= less than 50% against plan	New Project	R 5 000 000	32% of milestone completed in line with the plan	10% of milestone completed in line with the plan	22% of milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report
						2=50% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by Apr 2017						
	1302	Munsieville walk ways	24, 25,26 & 27	% completion of the Munsieville walk ways	The indicator monitors progress of the Munsieville walk ways	1= less than 50% against plan	59% completed	R 25 000 000	100% of milestone completed in line with the plan	100% of milestone in line with the plan	100% of milestone in line with the plan	Q3-Q4: Project plan and Project Progress Report
						2=50% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by Apr 2017						



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Infrastructure Services

**Strategic Goal: To provide sustainable services to the community**

Department: Infrastructure Services						Annual Performance Measurement	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter	
Strategic Objective	IDP/Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator				Proj.	Proj.		
Job Creation	N/A	Job creation initiatives	All wards	No.of co-operatives contracted to execute work through Infrastructure development	The KPI monitors the employment of co-operatives by Infrastructure department	1= 0-4	4	8 contracts sustained	8 contracts sustained	8 contracts sustained	Q3-Q4: Co-operative list, Signed contract with co-operative, payment invoice	
						2=5-7						
						3=8						
						4=9-12						
						5=13 and above						
			All wards	No. of EPWP jobs	The KPI measures the no. of EPWP jobs created by the department for various duties.Jobs created are to be submitted to Economic Services for consolidation	1= Less than 280	303	300	75	75		Q3-Q4:EPWP List and reports
						2=280-299						
						3=300						
						4=301-350						
						5=351 and more						

Division: Road and Surface Drainage						Annual Performance Measurement	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter	
Strategic Objective	IDP/Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator				Proj.	Proj.		
To Ensure Adequate Roads and Drainage to all in Mogale City	1460	Gravel road mainatinance	2, 28, 29, 30,31, 32,33, 34	km of road maintained as per the maintenance plan	The KPI monitors the kilometers of road maintained as per the maintenance plan	1 = Less than 100km of gravel roads maintained	207km (Cumulative)	150 km of gravel road maintained	100km (cumulative)	150km (cumulative)	Q3-Q4: Programme, Project Progress Milestone Certificate and project manager's report	
						2 = 101-149 km of gravel road maintained						
						3 = 150 km of gravel road maintained by June 2017						
						4 = 150 km of gravel road maintained by May 2017						
						5 = 150 km of gravel road maintained by April 2017						
			2, 28, 29, 30,31, 32,33, 34	km of gravel road gravelled as per maintenance plan	The KPI monitors the kilometers of road gravelled as per the maintenance plan	1 = Less than 5km of gravel roads	11.879km (Cumulative)	10,5 km of gravel road gravelled	9 km (cumulative)	10.5 km (cumulative)		Q3-Q4: Programme, Project Progress Milestone Certificate and project manager's report
						2 = 5-10.4 km of gravel road maintained						
						3 = 10,5 km of gravel road maintained by June 2017						
						4 = 10.5 km of gravel road maintained by May 2017						
						5 = 10.5km of gravel road maintained by April 2017						

Division: Water and Sanitation						Annual Performance Measurement	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter		
Strategic Objective	IDP/Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator				Proj.	Proj.			
To Ensure Sustainable Water Provisions to all in Mogale City	1450	Potable water provision to informal settlements, rural communities and areas needing water		No.of informal settlements provided with potable water	The KPI monitors the number of informal settlements provided with potable water (signed off by community leader)	1= less than 90	109%	109	109	109	Q3-Q4: Signed Quarterly reports		
		2= 90-108											
		3= 109											
		4= 109											
		5=109											
		Chemical Toilets provision to informal and rural communities	2, 19, 28,29, 30, 31, 32, 33, 34	No. of informal settlements provided with sanitatiol toilets	The KPI Monitors the number of households in informal settlements provided with sanitation toilets (signed off by a community leader)	1= less than 40	75	74	74	74		74	Q3-Q4: Signed Quarterly reports
						2= 40-96							
						3= 97							
						4= 97 with 80% sign off by community leader							
						5=97 with 80% sign off by community leader							

KPA 2 - Service Delivery and Infrastructure Development												
Strategic Goal: To Provide Sustainable Services to the Community												
Division: Roads and Surface Drainage						Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
Construction of urban Roads	1460	Pr6: Kagiso Ext 3 Roads and Stormwater	3 and 34	% project completion as per project plan	The project plan (multi-year) detailing the work break down per milestone in percentage	1= less than 50% against plan	6% of 7% milestone completed	R 14,972,422	100% project implemented against the project plan completed	100% progress against the project plan	100% project implemented against the project plan completed	Q3-Q4: project plan and project progress Report
						2=50-59% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by Apr 2017						
		Pr15. Western Rural Areas Roads and Stormwater	30	% project completion as per project plan	The project plan detailing the work break down per milestone in percentage	1= less than 50% against plan	the revised construction program was approved and the target for the end of the financial year was 70% vs 69% actual completion. Therefore the contractor did meet the new revised target set	R 13,821,288	100% project implemented against the project plan completed	100% project implemented against the project plan completed	N/A	Q3-Q4: project plan and the project progress Report
						2=50-99% against plan						
						3=100% against plan by Mar 2017						
						4=100% against plan by Feb 2017						
						5=100% against plan by Jan 2017						
	Robert Broom widening	18	% completion of km of road construction	The project plan detailing the work break down per milestone in percentage	1= less than 50% against plan	100% (earthworks)	R 4 300 000	100% project implemented against the project plan completed	N/A	N/A	Q1-Q2: project plan and the project progress Report	
					2=50-99% against plan							
					3=100% against plan by Dec 2016							
					4=100% against plan by Nov 2016							
					5=100% against plan by Oct 2016							

Division: Roads and Surface Drainage						Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/Budget No.	Project Name	Project Location (ward)	Key Performance indicator	Technical Description of Indicator					Proj.	Proj.	
Construction of Urban Roads	1460	Speed calming measures	All wards	% speedhump installed vs request recieved and budget available	How many speed humps were installed from requests	1= less than 50% against plan	New Target	R 500, 000	100% installation as per request received and budget avaialble	100% installation as per request received and budget avaialble	100% installation as per request received and budget avaialble	Q3-Q4: letter of request and progress Report
						2=50-99% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by April 2017						
		Roads resurfacing	3, 6, 20	Km of road resurfaced	This KPI establish km of roads resurfaced	1=14km and less						
	2=15-29km											
	3=30km by 30 Jun											
	Pretoria street\CBD and other taxi upgrading	20	% completion of paving side walks and stormwater upgrade	This is part of the taxi rank upgrade. The KPI monitors the progress of the road and stromwater stage	1= less than 50% against plan	New Target	R 500 000	100% completion of Resurfacing and stormwater upgrade	100% completion of paving sidewalks and stormwater upgrade	100% completion of paving sidewalks and stormwater upgrade	Q3-Q4: project plan and the project progress Report	
					2=50-99% against plan							
					3=100% against plan by Jun 2017							
					4=100% against plan by May 2017							
				5=100% against plan by April 2017								

Division: Water and Sanitation						Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/Budget No.	Project Name	Project Location (ward)	Key Performance indicator	Technical Description of Indicator					Proj.	Proj.	
To Ensure Sustainable Water Provisions to all in Mogale City	1450	Water Pipeline Replacement	5	Replacement of 1.5km old reticulation	The KPI monitors the stages to replacing the pipeline	1=Project not initiated	New Target	R 2,000,000	1.5 km of reticulation	1km cumulative	1.5 km of reticulation	Q3-Q4: Technical Report and Milestone
						2=Pipe Incomplete						
						3=1,5 km of reticulation pipe by June 2017						
						4=1,5 km of reticulation pipe by May 2017						
						5=1,5 km of reticulation pipe by April 2017						
		Rural sanitation	All Rural Wards	No. of enviro-loos provided in rural areas	KPIs refers to the development of the rural toilets	1=less than 650	550	R 600 000	750	100	150	Q3-Q4: Completed works order
						2=650-749						
						3=750						
						4=751-755						
						5=760 and above						
		Rural water	All Rural Wards	% project implementation agianst the project plan completed	KPIs refers to the development of the rural water pipe taps access	1= less than 50% against plan	100%	R 20 000 000	100% project implementati on agianst the project plan completed	75% progress against the project plan	100% project implementati on agianst the project plan completed	Q3-Q4: project plan and the project progress Report
						2=50-99% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by April 2017						
		Bulk Water Meters	All wards	No. of replacement of Bulk water meters installed	KPI refers to the bulk water meter to reduce water loss	1=280 and below	New Target	R 1,150,000	320	80	80	Q3-Q4: Milestone Certificates
						2=281-319						
						3=320						
						4=321-350						
						5=Above 350						
Prepaid water meters Phase 3	All wards	No. of replacement water meters installed	KPI refers to the bulk water meter to reduce water loss	1=1499 and below	New Target	R 10 000 000	2 000	500	500	Q3-Q4: Milestone Certificates		
				2=1500-1999								
				3=2000								
				4=2000-2200								
				5=Above 2200								



Division : Water and Sanitation						Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/Budget No.	Project Name	Project Location (ward)	Key Performance indicator	Technical Description of Indicator					Proj.	Proj.	
To Ensure Sustainable Water Provisions to all in Mogale City		Expansion of Delporton Water and Sanitation Laboratory	21	% completion of the laboratory expansion	KPI outline the construction of the Lab	1 = less than 50% against the plan	New Target	R 1,400,000	100% of milestone complete in line with the plan	100% of milestone complete in line with the plan	100% of milestone complete in line with the plan	Q3-Q4 Project Plan and Project progress Report
						2=50-99% against plan						
						3=100% against plan by June 2016						
						4=100% against plan by May 2016						
						5=100% against plan by April 2016						
	1477	Magaliesburg Water Care Works	31	% of milestone complete in line with the plan	This KPI monitors the stages of development at the Magaliesburg WCW	1= less than 50% against plan	New Target	R 19,493,560	100% of milestone complete in line with the plan	100% of milestone complete in line with the plan	100% of milestone complete in line with the plan	Q3-Q4: Project Plan and Project progress Report
						2=50-99% against plan						
						3=100% against plan by June 2017						
						4=100% against plan by May 2017						
						5=100% against plan by April 2017						

Division: Electricity Distribution						Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget No.	Project Name	Project Location (ward)	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
To Ensure Efficient Electricity Distribution to all in Mogale City	1440	Registered Indigents prepaid meter	All wards	% of indigents household provided with prepaid meter as funding available and indigent register	Registered Indigent households installed with prepaid meter	1= less than 50% against budget 2=50-99% against budget 3=100% against budget by June 2017 4=100% against budget by May 2017 5=100% against plan by April 2017	New Target	N/A	100% progress against the project plan	-	100% of household installed as per budget available and register	Q4: works order completed
		Smart metering	25-27	% completion of back office for Smart meters	Completion of the back office for smart meters	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R4,5 million	100% progress against the project plan	-	100% progress against the project plan	Q4: project plan and the project progress Report
	1440	Factoria capacity Upgrading of transmission line between Factoria and Libertas	3 and 34	% completion of project	This KPI monitors the upgrading of the transmission line from Factoria to Libertas	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R 20 336 071	100% progress against the project plan	-	100% progress against the project plan	Q1-Q4: project plan and the project progress Report
	1442	New Streetlights K13	6 and 34	% completion of project	This KPI monitors the installation of new street lights along the K13	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R 1 743 559	100% progress against the project plan	100% progress against the project plan	100% progress against the project plan	Q3-Q4: project plan and the project progress Report
		Ga- Mogale New township Streetlights	30	% project planning and design completed	This KPI monitors the installation of new street lights in Ga Mogale	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R 500 000	100 % project planning and design completed	100% progress against the project plan	100% progress against the project plan	Q3-Q4: project plan and the project progress Report

Division: Civil Structure & Services						Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget No.	Project Name	Project Location (ward)	Key Performance indicator	Technical Description of Indicator					Proj.	Proj.	
Building Maintenance	1410	Installation of Floodlights Johanna Botha Complex	30	% completion for instillation of flood lights at Johanna Botha Complex	This KPI measures the external network cabling - with elec dept in house (energy services) at the Johanna Botha Sports Complex	1=No installation	New Target	R 1 000 000	External Network completely installed	External Network completely installed	N/A	Q3 - Practical completion report
						2= Installation incomplete						
						3=Network installed by March 2017						
						4=Network installed by Feb 2017						
						5=Network installed by Jan 2017						



**Mogale City**

*Local Municipality*

Social Services

Strategic goal/ objective: to ensure sustainable service delivery to the community											
Department: Social Services						Annual Performance Measurement	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location (Ward)	Key Performance Indicator	Technical Description of Indicator				Proj.	Proj.	
Job creation initiatives	N/A	Jobs created	All wards	No. of co-operatives supported to execute work	The KPI monitors support provided to co-operatives by Social Services department	1= 9 and less 2= 10-16 3= 17 4= 18 5= 19 and above	17	17 sustained	-	17 sustained	Q4: List of co-operatives
			All wards	No. of people employed in EPWP jobs programme of Social Services	Job created through EPWP, grand and own funding remain constant for the year as per allocation.	1= 0-200 2= 210-219 3= 220 4= 230 5= 240 and more	240	220	195 sustained	195 sustained	Q3-Q4: Register of participants
Division : Social upliftment						Annual Performance Measurement	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location (Ward)	Key Performance Indicator	Technical Description of Indicator				Proj.	Proj.	
Social Upliftment services	1270	Poverty Alleviation	All wards	No. indigent households in the register	KPI refers to assistance on basic service provided by the municipality to households with no to low income.	1=less than 10000 2=10000-13499 3=13500 (Cumulative) 4=13501-14000 5=14001 and more	13 000	13500 (cumulative)	-	13500	Q4: Indigent registers
						No. of poverty alleviation projects implemented	KPIs refers to poverty alleviate project assist households with no income	1=7 and below 2=8 3=9 4=10 5=11 and more	9	9	2
		Thusong Service Centres	All Wards	No. of developmental projects facilitated at Thusong Centres	KPI intends to provide assistance to communities with some development skills			1=4 2=5 3=6 4=7 5=8 and above	6	6	2
						Management of HIV and Aids	All Wards	No. of community based awareness campaigns facilitated on issues of HIV/Aids	KPI intends to reduce the impact of HIV/Aids	1= 2 and less 2=3 3=6 4=7 5=8 and above	6

Division: Public Safety						Annual Performance Measurement	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location (Ward)	Key Performance Indicator	Technical Description of Indicator				Proj.	Proj.	
Traffic/ Security services	1802	Traffic Law Enforcement	All wards	No. of road safety campaigns conducted	The number of safety campaigns for schools/youth	1= less than 149	160	160	30	50	Q3-Q4: Attendance registers and Summary Reports
						2= 150- 159					
						3= 160					
						4= 161-170					
						5. 171 and above					
	All Wards	No. of roadblocks conducted for traffic law enforcement.	The number of roadblocks to ensure traffic laws are practiced	1=Less than 1689	1694	1700	470	470	Q3-Q4: Occurence book entries and roadblock report		
				2=1690-1699							
				3=1700							
				4=1701-1750							
				5=1751 and above							
All Wards	No. of inspections conducted on the by-law enforcement	The number of inspections to ensure traffic laws are practiced	1= Below 4989	4970	5000	1250	1250	Q3-Q4: Monthly spreadsheet			
			2= 4990-4999								
			3= 5000								
			4= 5001-5010								
			5= 5011 and above								
All Wards	No. of traffic hand written citations received	Measures the number of hand written traffic citations	1.Less than 270 000	new target	6 000	3 000	3 000	Q3- Q4: Reports from Traffic Contravention Spreadsheet			
			2.280000-290000								
			3=6000								
			4. 6001- 6 599								
			5. 6600 and above								
All Wards	Km of road painted	The amount (in Km) of roads painted	1= Less than 369	380	385	95	95	Q3- Q4: Supervisor's report on daily entrants on road marking			
			2= 370-384								
			3= 385								
			4= 386-390								
			5= 391 and above								
1805	Security Management	All wards	Time taken(hours) Reaction to land invasions through use of guards	The response time to react to land invasions	1=within 96 hours	Within 48 hours	Within 48 hours	Within 48 hours	Within 48 hours	Q3-Q4 : Intervention Reports	
					2=within 72 hours						
					3= within 48 hours						
					4= within 36hours						
					5= within 24 hours						

Division: Sports, Arts, Culture and Recreation						Annual Performance Measurement	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter		
Strategic Objective	IDP/ Budget Ref	Project Name	(Ward)	Key Performance Indicator	Technical Description of Indicator				Proj.	Proj.			
Sports, Arts, Culture & Recreation	1208	Delivery of library and information services	All wards	No. of Library Outreach Programmes implemented	To ensure that library programmes are implemented annually	1 = Less than 7	8	8	2	2	Q3-Q4: Attendance Register, Photos and Report		
						2= 7							
						3= 8							
						4= 9							
						5= 10 and more							
		Sports and Recreation	All wards	No. of sport and recreation programmes implemented	To ensure that sports and recreation programmes are implemented annually	1= Less than 7	8	8	2	2		Q3-Q4: Attendance Register, Photos and Report	
						2= 7							
						3= 8							
						4= 9							
						5= 10							
		Heritage, Arts, and Culture Development Promotion and Management	All wards	No. of heritage arts and culture programmes implemented	To ensure that heritage programmes are implemented annually	1= 3 and below	4	6	1	2			Q3-Q4: Attendance Register, Photos and Report
						2= 4-5							
3= 6													
4= 7													
5= 8 and more													
Heritage, Arts, and Culture Development Promotion and Management	All wards	No. of exhibitions staged	To ensure that exhibitions are staged annually	1= 0	2	2	-	1	Q4: Attendance Register, Photos and Report				
				2= 1									
				3= 2									
				4= 3									
				5= 4									

KPA 2 - Service delivery and infrastructure development												
Strategic Goal 1 - To provide sustainable services to the community												
Division: Social Upliftment						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
To ensure sustainable service delivery to the community		Kagiso ECDC Upgrade and Extension	6-16, 19	% project completion as per the project plan	This KPI measures the % completion of the ECDC upgrade and extension in line with the project plan	1= No project	Appointment of a contractor	100% per project plan	R 7,269,227	100% per project plan	N/A	Q3: Project plan and project progress report
						2=Incompleted project						
						3=100% project completed by June 2017						
						4=100% completed by May 2017						
						5=100% completed by April 2017						
Division: Social Upliftment						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
To ensure sustainable service delivery to the community	1259	Burgershoop MPCC rehabilitation and Upgrading*	20	% project completion as per the project plan	The KPI measures completion of rehabilitation of the bulding	1= No project	New Project	100% project implementation as per project plan	R 2 113 437	100% of the snag list completed	N/A	Q3: Project plan and final project report
						2=Incompleted project						
						3=100% project completed by 31 March 2017						
						4=100% completed by 17 March 2017						
						5=100% completed by 3 March 2017						



Division : Sports and Recreation						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
	1208	Muldersdrift Sports Complex	23	% project completion as per the project plan	MPCC upgrade and development	1= No project 2=Incompleted project 3=100% project completed by March 2017 4=100% completed by Feb 2017 5=100% completed by Jan 2017	relocation of the grand stands	100% project implementation as per project plan	R4,618,775	100% project implementation as per project plan	N/A	Q3: Project plan and Project Progress Report
Division : Sports and Recreation						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
Sport and Recreation Development facilities	1234	Kagiso Swimming Pool	6-16, 19	% project implementation as per project plan	Swimming pool upgrade and development	1= No project	minor rehabilitation of existing facilities	100% project implementation as per project plan	R3,107,562	100% project implementation as per project plan	N/A	Q3: Project plan and Project Progress Report
						2=Incompleted project						
						3=100% project completed by March 2017						
						4=100% completed Feb 2017						
						5=100% completed Jan 2017						
	1= No project	minor rehabilitation of existing facilities	100% project implementation as per project plan	R1,252,577	N/A	N/A	Q3: Project plan and Project Progress Report					
2=Incompleted project												
3=100% project completed by March 2017												
4=100% completed Feb 2017												
5=100% completed Jan 2017												
1237	Azaadville Swimming Pool*	3	% project implementation as per project plan	Swimming pool upgrade and development	1= No project	minor rehabilitation of existing facilities	100% project implementation as per project plan	R3,165,444	N/A	N/A	Q1-Q2: Project plan and Project Progress Report	
					2=Incompleted project							
					3=100% project completed by June 2017							
					4=100% completed May 2017							
					5=100% completed April 2017							

Division: Library Services						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
To ensure sustainable library services to the community	1202	Purchase of Books	All wards	% Provincial Budget spent versus allocated on library resources (Books, Tapes and CDs and Manuals)	This KPI measures the % of the provincial budget spent on library resources	1=Less than 80%	100%	100%	R 4,000,000	25%	25%	Q3-Q4: Invoices
						2= 80%-99%						
						3=100%						
						4=100% by end May 2017						
						5=100% by mid May 2017						
	1202	Modular Library Munsieville	24	Stages for the installation of the library	This KPI measures the stages for installation of modular library	1=No project	New Project	Supply, delivery and Installation of modular library	R1,500,000	N/A	Final Stage: Supply, delivery and Installation of a dual library	Q4: Invoices and delivery note
						2=Incompleted project						
						3=Final Stage: Supply, delivery and Installation of modular library						
						4=Supply, delivery and Installation of modular library completed one month before						
						5=Supply, delivery and Installation of modular library completed two months before						

Division: Library Services						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
To ensure sustainable library services to the community	1202	Modular Library Smoke-down informal settlement	30	% budget spent on installation of the library	This KPI measures the stages for installation of a dual library	1=No project	New Project	Supply, delivery and Installation of modular library	R 1,500,000	N/A	Final Stage: Supply, delivery and Installation of a dual library	Q4: Invoices and delivery note
						2=Incompleted project						
						3=Final Stage: Supply, delivery and Installation of modular library in June						
						4=Supply, delivery and Installation of modular library completed one month before						
						5=Supply, delivery and Installation of modular library completed two months before						
	1202	Krugersdorp Library public toilets	6-16, 19, 30	Project implementation as per project plan	This KPI measures the % completion for the fencing and installation of sewage pipes at the krugersdorp Library	1= No project	New project	100% project implementation as per project plan	R 466, 000	100% project implementation as per project plan	100% project implementation as per project plan	Q3-Q4: Project plan and Project Progress Report
						2=Incompleted project						
						3=100% project completed by June 2017						
						4=100% completed by May 2017						
						5=100% completed by April 2017						
	1202	Krugersdorp Library Guard House and Garage	6-16, 19, 30	Project implementation as per project plan	This KPI measures the % completed of the guard house at the krugersdorp Library	1= No project	New project	100% project implementation as per project plan	R 735, 028	100% project implementation as per project plan	100% project implementation as per project plan	Q3-Q4: Project plan and Project Progress Report
						2=Incompleted project						
						3=100% project completed by June 2017						
						4=100% completed by May 2017						
						5=100% completed by April 2017						

Division: Library Services						Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per Quarter
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	
To ensure sustainable library services to the community	1260	Fencing and Installation of sewage pipes	20	Erection of Palisade Fence	The KPI measures the % implementation of the erection of Palisade fence Project	1= No project	New project	100% completion:Erection of Palisade Fence	R 466 000	Erection of Palisade Fence	Erection of Palisade Fence	Q4: Invoices and completion certificate
						2=Incompleted project						
						3=100% project completed by June 2017						
						4=100% completed by April 2017						
						5=100% completed before April 2017						
				Installation of Sewage pipes	The KPI measures the % implementation of the installation of sewage pipes project	1= No project		100% completion:Installation of sewage pipes		Installation of sewage pipes	Installation of sewage pipes	
						2=Incompleted project						
						3=100% project completed by June 2017						
						4=100% completed by April 2017						
						5=100% completed before April 2017						

\* Project completed in the previous quarter (s)

<b>Strategic goal/ objectives: to provide sustainable services to the community</b>									
<b>Department: Financial Services</b>			<b>Baseline</b>	<b>Annual Target</b>	<b>Qrt end Sep 2016</b>	<b>Qrt end Dec 2016</b>	<b>Qrt end Mar 2017</b>	<b>Qrt end Jun 2017</b>	<b>Type of Evidence per Quarter</b>
<b>Project Name</b>	<b>Project Location (Ward)</b>	<b>Key Performance Indicator</b>			<b>Proj.</b>	<b>Proj.</b>	<b>Proj.</b>	<b>Proj.</b>	
General	All wards	No. of household with access to basic services of water, electricity and sanitation	50 000	52 500	-	-	-	52500	Q4: Back to basic report
		No. of household with access free basic services	12000	12 400	-	-	-	12400	Q4: Indigent register
	All wards	% of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	86%	100%	-	-	-	100%	Q4: In-year monitoring report/ Annual Financial Statement
	All wards	No. of jobs created through municipality's local economic development initiatives including capital projects;	668	668	-	-	-	668	Q4: EPWP Report
	All wards	No. of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan;	33	38	-	-	-	38	Q4: Register of applications and Transaction list
		Financial viability as expressed by the following ratios  Where- 'A' represents debt coverage  (ii) Where- 'A' represents outstanding service debtors to revenue	3.49 times by the end of the year	3.49 times by the end of the year	-	-	-	3.49 times by the end of the year	Q4: Year-end financial statements
	All wards	% of a municipality's budget actually spent on implementing its workplace skills plan;	100% of the allocated budget	100% of the allocated budget	-	-	-	100% of the allocated budget	Q4: Year-end financial statements



**Mogale City**

*Local Municipality*

Monthly Projections of Revenue and  
Expenditure for Each Vote

GT481 Mogale City - Supporting Table SA30 Budgeted monthly cash flow																
MONTHLY CASH FLOWS	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>Cash Receipts By Source</b>														1		
Property rates	33 764	43 176	25 307	44 788	34 653	24 290	38 391	37 483	31 503	32 295	32 099	58 402	436 151	460 139	484 526	
Property rates - penalties & collection charges	-	-	-	3 389	0	951	3 332	2 997	1 692	1 631	3 428	6 179	23 599	24 897	26 217	
Service charges - electricity revenue	55 588	63 897	84 817	79 557	51 597	78 292	64 508	72 107	69 917	64 345	61 406	137 653	883 685	991 495	1 112 458	
Service charges - water revenue	11 581	12 690	24 259	21 028	17 324	21 274	16 352	25 566	27 602	19 443	26 187	59 646	282 953	311 248	342 373	
Service charges - sanitation revenue	7 254	7 898	14 918	12 866	7 446	14 814	8 544	13 272	10 721	10 076	11 308	29 494	148 609	157 725	167 168	
Service charges - refuse revenue	4 521	5 466	7 197	6 678	5 121	7 017	5 715	8 586	9 865	6 782	8 134	19 577	94 661	99 867	105 160	
Service charges - other	1 284	753	6 095	851	805	5 236	4 676	309	309	309	309	-	20 936	22 192	23 368	
Rental of facilities and equipment	291	284	307	37	475	230	232	424	233	209	283	439	3 446	3 652	3 846	
Interest earned - external investments	-	-	-	-	-	1 282	61	170	182	162	183	-	2 040	2 152	2 266	
Interest earned - outstanding debtors	1 068	1 179	1 445	1 297	1 622	1 734	1 799	378	773	770	775	28 666	41 507	43 997	46 329	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines	1	104	-	194	-	4	-	8 915	5 294	2 284	1 971	11 233	30 000	31 800	33 485	
Licences and permits	-	4	2	2	5	1	3	3	3	2	3	2	29	31	33	
Agency services	2 000	2 211	1 923	1 128	2 052	1 878	1 922	2 140	1 113	2 177	1 735	1 906	22 184	23 515	24 762	
Transfer receipts - operational	124 352	-	-	-	99 481	-	-	-	74 611	-	-	-	298 444	339 840	375 307	
Other revenue	4 346	4 346	9 097	11 918	4 346	4 346	4 346	9 546	8 546	6 546	7 630	6 821	81 832	28 409	29 915	
<b>Cash Receipts by Source</b>	<b>246 049</b>	<b>142 008</b>	<b>175 366</b>	<b>183 733</b>	<b>224 928</b>	<b>161 349</b>	<b>149 881</b>	<b>181 897</b>	<b>242 365</b>	<b>147 029</b>	<b>155 452</b>	<b>360 019</b>	<b>2 370 075</b>	<b>2 540 960</b>	<b>2 777 211</b>	





<b>Cash Payments by Type</b>															
Employee related costs	44 673	45 505	54 239	47 091	53 489	49 454	50 961	76 417	36 452	24 884	37 705	134 873	655 743	669 724	702 338
Remuneration of councillors	2 120	2 096	2 097	2 097	2 097	2 132	2 117	1 872	5 126	1 394	1 747	3 868	28 764	30 202	33 222
Finance charges	3 747	4 010	9 931	3 136	4 300	3 637	2 986	4 690	4 860	4 231	5 134	1 431	52 094	48 467	34 429
Bulk purchases - Electricity	116 312	31 498	36 223	109 900	24 243	97 426	44 527	20 252	55 471	22 446	27 978	91 267	677 543	711 421	778 294
Bulk purchases - Water & Sewer	12 197	17 284	22 976	20 986	20 649	25 498	19 661	11 092	17 694	20 008	20 706	36 686	245 438	254 096	269 371
Other materials	5 707	493	511	846	706	1 185	956	3 025	3 025	2 349	2 349	85 934	107 087	111 370	117 941
Contracted services	33 697	20 651	43 780	28 892	41 316	42 748	35 323	2 105	3 872	3 996	3 872	23 659	283 912	285 091	295 028
Transfers and grants - other municipalities		-						980	712	1 148	1 188	17 473	21 500	1 560	1 652
Transfers and grants - other	120	5 368	6 752	410	7 558	1 924	6 554	4 406	5 199	3 913	3 881	11 485	57 571	58 742	62 067
Other expenditure	15 395	3 007	6 662	17 195	3 218	5 559	2 754	10 090	9 090	9 090	15 090	54 005	151 158	156 981	166 671
<b>Cash Payments by Type</b>	<b>233 968</b>	<b>129 912</b>	<b>183 172</b>	<b>230 554</b>	<b>157 578</b>	<b>229 565</b>	<b>165 840</b>	<b>134 929</b>	<b>141 501</b>	<b>93 459</b>	<b>119 650</b>	<b>460 681</b>	<b>2 280 810</b>	<b>2 327 653</b>	<b>2 461 013</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	81 846	39 481	24 209	50 844	22 698	38 374	14 762	21 711	24 720	18 297	20 229	67 799	424 969	244 000	440 668
Repayment of borrowing	2 073	3 382	2 797	2 757	2 821	2 057	3 517	2 959	2 819	2 599	3 128	2 907	33 814	106 223	28 949
Other Cash Flows/Payments	4 030	4 247	4 530	4 331	4 030	4 622	4 386	6 704	6 148	7 481	7 239	13 848	71 596	26 716	28 479
<b>Total Cash Payments by Type</b>	<b>321 916</b>	<b>177 022</b>	<b>214 708</b>	<b>288 485</b>	<b>187 126</b>	<b>274 617</b>	<b>188 505</b>	<b>166 303</b>	<b>175 189</b>	<b>121 836</b>	<b>150 245</b>	<b>545 235</b>	<b>2 811 188</b>	<b>2 704 592</b>	<b>2 959 109</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>(48 899)</b>	<b>(35 014)</b>	<b>(39 342)</b>	<b>(59 724)</b>	<b>45 360</b>	<b>(113 268)</b>	<b>(38 624)</b>	<b>15 594</b>	<b>243 574</b>	<b>25 192</b>	<b>5 207</b>	<b>(165 216)</b>	<b>(165 161)</b>	<b>17 394</b>	<b>(950)</b>
Cash/cash equivalents at the month/year begin:	165 782	116 883	81 869	42 527	(17 197)	28 163	(85 106)	(123 730)	(108 135)	135 438	160 630	165 837	165 782	621	18 015
Cash/cash equivalents at the month/year end:	116 883	81 869	42 527	(17 197)	28 163	(85 106)	(123 730)	(108 135)	135 438	160 630	165 837	621	621	18 015	17 065



**Mogale City**

*Local Municipality*

2016/17 Detailed Capital Works Plan,  
Broken Down by Wards,  
Over Three Years