



**State of the City Address by the Honourable Executive Mayor of
Mogale City Local Municipality, Cllr Naga Patrick Lipudi**

Centenary Hall, Civic Centre, Mogale City

23rd March 2018

Madam Speaker Cllr Noluthando Mangole

Council Whip Cllr Siphon Dube

Members of the Mayoral Committee of Mogale City

All Councillors of Mogale City

All Speakers of West Rand District

All Executive Mayors of West Rand District

All Council Whips of West Rand District

Leaders of Political Parties

Municipal Manager Mr Maanda Raedani

Administrative Leadership

SAPS Leadership

Leadership of Faith Based Organisation

Leadership of Business

Leadership in sports

Union Leadership

Book authors

Members of the media

Distinguished Guests

Comrades and Friends

Ladies and Gentlemen

We are gathered here today for our first State of the City Address ever since the Local Government Elections of 2016. This is an important time in the life of the municipality wherein we demonstrate the importance of accountability to the people at whose privilege and mandate we serve in these respected chambers that carry their hopes and dreams.

At the beginning of this year, we the deployees of the glorious movement of the people, the African National Congress were given a word of caution by the leadership through the **2018 January 8 Statement** which reminded us that:

“The African National Congress was formed to heal the wounds that had been inflicted on our people by colonial conquest. Our organisation belongs to the people of South Africa and it is our duty to safeguard and nurture it. The core ideal that is the reason for the ANC’s existence – the creation of a united, non-racial, non-sexist, democratic, prosperous and equitable society – is yet to be realised.”

The **President of the Republic of South Africa, honourable Cyril Ramaphosa** in his first State of the Nation Address which heralded a new dawn also said:

“We are a nation at one.

We are one people, committed to work together to find jobs for our youth; to build factories and roads, houses and clinics; to prepare our children for a world of change and progress; to build cities and towns where families may be safe, productive and content.

We are determined to build a society defined by decency and integrity that does not tolerate the plunder of public resources, nor the theft by corporate criminals of the hard-earned savings of ordinary people.

While there are many issues on which we may differ, on these fundamental matters, we are at one.”

The **Premier of Gauteng honourable David Makhura** put it so neatly when he told us what the expectations of our time are when he said that:

“The new dawn must inspire us to recoil from despair and wake up from the nightmare of a bleak future so that we can rebuild the South Africa of our dreams. We had stopped dreaming about a better future due to living through a nightmare of seeing parts of our democratic state being captured in broad daylight in pursuit of greed and rabid private interest.

The new dawn must inspire us to “rehabilitate our wounded dreams, and reclaim and nourish the song of the quality of our vibrant being,” as the National Poet Laureate Professor Keorapetse Kgositsile would have said.”

Madam Speaker with the relevant words of Robert H. Schuller when he said: ***“Let your hopes, not your hurts, shape your future”*** we truly agree with our Premier to recoil from despair and wake up from the nightmare of a bleak future.

Madam Speaker we enter into this new dawn by celebrating this year, our world icon and the first president of a democratic South Africa, the late **honourable Rolihlahla Nelson Mandela** who one biographer described as hard-working with *“early starts, late nights, meetings, speeches and travel abroad”* showing no signs of fatigue when everyone was worried that he had taken the presidency in his seventies. But he showed none of that because of his love and passion for people. This year Madiba would be turning 100 years old on the 18th of July.

Today as deployees of the ANC we know that we live for a dream, which Mandela had expressed in a prison letter to his friend **Amina Cachalia** in which he said,

“I have spent all my life dreaming of a golden age in which all problems will be solved and our wildest hopes fulfilled.”

This age of hope, the new dawn requires that we embrace it wholly in our diversity as the Executive Mayor of the West Rand District **his Excellency Alderman Boyce Maneli** says is embedded in our concept of One Region, One Plan, One Action and One System across Our Municipalities. The WRDM executive Mayor said:

“Whilst we are diverse in our thinking, our political affiliations and our perspectives, we are one region and the new dawn must energize us to be bound together with a common purpose and destiny.”

Madam Speaker, as we align ourselves with this visionary approach shared by WRDM Executive Mayor, the visionary words of Mr Mandela cement it when he said: ***“No one is born hating another person because of his skin, or his background, or his religion”.***

In Mogale City we want to declare today that together we are walking into the New Dawn which will lead us to the golden age in which all problems will be solved and our wildest hopes will be fulfilled. We agree with President Ramaphosa that ***“we have been given the responsibility to build a new nation, to confront the injustices of the past and the inequalities of the present. We are called upon to do so under difficult conditions.”***

To the President of South Africa, we want to tell him that the whole city stands ready and says, **Yes We Can Do It!**

Mogale City is **the anchor municipality** upon whose dreams the people of the West Rand pin their aspirations and hopes, and therefore we do not underestimate the responsibility bestowed on the leadership of this institution.

We therefore stand here today to give account of our performance and future plans on the Fourteen Outcomes that we have committed to as part of the West Rand District Municipality with a proviso that the list presented with its details is not exhaustive but represent key areas of service delivery to be highlighted.

1. Basic Service Delivery Improvement

We have taken deliberate and conscious steps to address service delivery backlogs occasioned by a serious fall in standards before the municipality was properly steered from the beginning of this financial year. Our city had become a capital of potholes, with unsightly streets because grass cutting was not being done, our cemeteries were in shocking condition and the turnaround time for client queries left much to be desired.

The leadership of the municipality adopted a two-pronged approach, of being at the forefront of service needs of the people of Mogale City with leaders talking directly with communities whilst motivating our staff to raise the bar in rendering services. The speed and tempo of service delivery has since been raised in a visible manner

together with community involvement as a means to quell the ever rising costs whilst still attaining quality services.

Our department of Public Works, Roads and Transport has ten active MIG Funded projects with an investment of R120 million, of which 51% has been spent.

The R92 million **Magaliesburg Waste Water Treatment Works** is expected to be completed by August this year. The civil works of the project which the progress is at 85% will be finished next month whilst the mechanical and electrical component thereof will be finalized by August. The second phase of the project will be to expand the plant from 3,5 Megalitres per day to 7 Megalitres per day which will unlock development in the Magaliesburg area.

The planning for the **Lindley Wastewater Treatment Plant** project which will be built to unlock development in the Muldersdrift area is proceeding well. An appointment letter has been issued for the Environmental Specialist which is Newtown Landscape Architects to ensure that the project complies with all environmental requirements including the Record of Decision as well as the Water Use license.

The Consulting Engineer has been appointed to design and implement this new 20 Megalitres per day plant. Gauteng Infrastructure Financing Agency (GIFA) agreed to fund the feasibility study for the outstanding technical work as well as the commercialisation of the project, whilst Rand Water has shown interest to partner with the municipality in sourcing funds and rolling out the project.

UMBUSO was appointed as the transactional advisor and has already registered three milestones which are Grab Analyses, Draft Revenue Model and Economic Valuation and Final Commercial Study. The matter has gone through the Rand Water Board who have looked at the bankability and feasibility of the project. We are pleased that in her Budget Speech **Gauteng MEC for Finance Barbara Creecy** announced allocation of funds for implementation of this project.

Madam Speaker, the municipality completed the **PR 16 Western Rural Roads** in which four storm water culverts were constructed as well as rehabilitation and resurfacing of 8,6 km of roads. We have completed the **PR6 Rietvallei Extension 3 and 3a Roads** at a cost of R13, 9 million.

The municipality is determined to create certainty in consumption of services for both the residents and the institution hence it has embarked on a large scale **pre-paid water metre project**. We can announce that the third phase of this project which costs us R6.7 million is continuing without any known challenges. We have already installed 28 132 of the required 39 000 meters.

However, we have been made aware of numerous post-installation challenges about the metres especially because of **faulty batteries** and we continue to ensure that our service providers respond timeously to any service requests.

We also want to express our disappointment with those who **bypass water meters** because the municipality loses much-needed revenue from these illegal activities. We appeal to residents to help us protect public infrastructure and to blow the whistle against those who undermine the laws.

The municipality has several projects that amount to R25 million which are funded by the **Water Services Infrastructure Grant** of the National Department of Water and Sanitation.

We have spent R5, 5 million in extension of bulk water pipeline and installation of communal stand pipes in **Hartleys**. We have spent R4, 9 million of a R7 million project in the extension of bulk water pipeline and installation of communal standpipes in **Tswelopele**. We have also spent R3, 6 million of a R5 million project to extend same services to Portion 47 and 49 in **Kromdraai**.

We are at 60% completion of a similar project in **Maanhaarrand** which costs us R10 million whilst in **Pangoville** we have spent R2 million of R3 million to extend bulk water pipeline and installation of communal standpipes.

We are finalising procurement processes for Kagiso Hostel Water and Sanitation where we will spend R6 million to ensure that we restore the dignity of the residents living there through a revamp of the water and sanitation system. The designs for the

project have already been completed and the project is funded by Human Settlement Department from the Distressed Mining Towns Grant.

The Millsite Outfall sewer has been completed and will be taken over by the municipality as soon as the snag-list has been completed. This project will open the West Village/Millsite area for future housing development. Millsite Phase 2 is planned for the 2018/19 municipal financial year.

We have supplied 300 **enviro-loo toilets** in **Orient Hills** and 50 in **Plot 89 at Nooitgedacht** which is 52% of the R8, 2 million project. We will accelerate delivery of the material to complete the project with 200 additional units being earmarked for Orient before the end of this financial year.

The municipality has completed the illumination of the K13 Road to Kagiso, which is famously known as **New Road** at a cost of R4, 8 million. We are installing streetlights in the **New Randfontein Road** at a cost of R2 million and work is 51% complete.

Madam Speaker, the municipality endeavours to ensure effective and efficient delivery of waste services. To this effect, 117 375 formal households receive weekly **collection of refuse services** from the municipality.

Formal refuse removal services were expanded with the addition of 504 households from the Chief Mogale Township. A total of 80 bulk containers are strategically located in various informal settlements of the municipality which are emptied bi-weekly or as soon as the container becomes full. Furthermore, a total of 11 216 tonnes of waste material that has been dumped indiscriminately and illegally was removed in the last financial year.

The municipality receives approximately 450 tons of domestic waste in our well managed **sanitary landfill site**, which translates to 162 000 tons per annum. The site has recently scored a total of 93% performance and compliance rate as assessed by the provincial inspectorate. This is an increase from 91% in the previous financial year. We intend to increase this percentage further.

The department commit to accelerate the implementation of the long approved project that aims to utilise the landfill site as a **Waste-To-Energy power generation facility** previously estimated at R3, 5 billion. This project will be our answer to waste minimisation and waste recovery endeavours.

The department has intensified its **community awareness programme** to highlight the impact of waste on health, well-being and the environment in general. A total of 115 education and awareness activities that included clean-up campaigns were conducted in the last financial year. More education and awareness programmes were held in line with the national environmental calendar of events such as World Wetlands Day, Arbor Day and World Environment Day.

An amount of R5 million has been set aside for the construction of the **Magaliesburg Transfer Station**. The facility will be used for the temporary storage and minimum processing of waste before it can be taken to the regional landfill site. The current landfill site in Magaliesburg has reached its capacity and its closure is in progress.

Municipalities are entrusted with the collection, transportation and disposal of waste material. An amount of R20 million has been budgeted for the upgrade of the **Luipaardsvlei Regional Landfill Site**. This project will serve to prevent the short term effect of environmental degradation such as vermin, unpleasant odours and nuisance and also the long term effects such as pollution of underground water resources and the generation of landfill gas which can be obnoxious.

Madam Speaker, Mogale city is a **biologically diverse** municipality. It prides itself with the Magaliesburg Protected Natural Environment, Cradle of Humankind World Heritage Site, Magaliesburg King Kloof Natural Heritage Site, a number of conservancies, game farms and the Krugersdorp Game Reserve.

The municipality further recognises the vital role that open space plays within communities and provides an integrated service which ensures that **Public Open Space** and other 'green' areas of Mogale City land are conserved and developed in a sustainable manner for present and future generations.

In ensuring sustainable protection and development of public open spaces for different uses, we have developed an integrated development plan which demonstrates the need for conservation and preservation of all public open spaces as well as a multi-year implementation plan to achieve such.

There are different programs that were successfully implemented over the years for the provision of active recreation spaces to the community. The development also ensures continuous conservation and preservation of public open spaces.

Phase 2 of Kagiso Cemetery was completed in 2016/2017 financial year. The project focused only on the upgrade and resurfacing of existing road infrastructure. A total of R5 million was budgeted and spent in the same financial year.

Coronation Park remains an integral part of ecological system of the surrounding areas which include the dam and Vleiloerie green lung. Future intention of this development is to ensure that it will serve the needs of the local community or neighbourhood with informal recreational facilities for children such as pet farm, seating areas, open grass lawns, picnic spots, walkways, play equipment, play areas and gardens.

Phase Two of the park development which was completed in the 2017/18 financial year at a cost of R9, 4 million included upgrading of existing roads, new entrance, new parking area, upgrading the electrical network, irrigation and landscaping.

Phase Three will amongst others focus on the construction of ablution facilities and will be completed in the 2018/19 financial year. A total budget of R3, 2 million has been made available for this development.

The R6 million **West Haven Cemetery** project is now at 70% to completion. Through this project the municipality is responding to the land challenges that faces the Sterkfontein Cemetery. West Haven cemetery development is aimed at increasing the current burial space and also to provide an alternative burial site and limit traffic currently experienced even at Kagiso Cemetery. West Haven is 400ha in size with an estimated life span of 30 years. We have also addressed economic development through a set-aside of 30% of the project value towards small contractors.

We have received a total of 2483 applications for registration of indigent households. Out of these a total of 1387 have been approved in line with the Municipality's **Indigent Management Policy** and are on the Municipality's Indigent register.

Coupled with the Indigent Management programme is the programme of assisted burials wherein, in line with the stipulations of the Health Act, the municipality assists with the burial of those that are poor. Based on need, the municipality has assisted 36 households with free graves and 14 households with both graves and burials. For this purpose the municipality has contracted two undertakers. The cost of the **Indigent Burial** programme has so far been **R42 300.00**

The municipality currently employs eight **Social Workers** and eight **Social Auxiliary Workers**. The team runs programmes linked to special focus groups – women, children, people with disabilities, youth and older persons. They have organized poverty alleviation initiatives that benefited 80 people and 5 cooperatives through services ranging from conflict management, agricultural training and various income generating projects.

We also support the 18 luncheon clubs of the elderly which are involved in recreation, art and craft, food security and other services.

We all know how **Madiba loved children**. The municipality gave NQF Level 4 training to 43 Early Childhood Practitioners. We held a holiday programme that was attended by 136 children as well as gave Life Skills to 1009 children. We reached 354 children raising Childhood Cancer Awareness.

We spent R24 800 at the colourful launch of the **Kagiso ECD Center**. We have participated in the Child Protection Week and visited six primary schools and visited 54 children for Support Services.

After being declared the best Licensing Facility in the whole of Gauteng Province and receiving the **Premier's Award**, our **Licensing Facility** continues to provide quality service and attracts customers from all corners of the Province. It has since become the destination of choice where people who are looking for good quality licensing services go to.

Since the beginning of the current financial year in July 2017 to February 2018, Mogale City Licensing Section has performed as follows:

- Number of vehicles registered – **16 182**
- Number of vehicle licence renewals processed – **60 035**
- Number of vehicle roadworthiness tests conducted – **1 106**
- Number of Learner's Licence applications received – **5 037**
- Number of Driving Licence applications received – **6 676**
- Number of Driving Licence cards issued to applicants – **27 695**

The construction of Kagiso licensing facility was completed almost two years ago and Mogale City Local municipality is currently engaged in negotiations with Gauteng Department of Roads and Transport for the possible transfer of both ownership and management of the facility. We expect this long awaited facility to be opened soon.

2. Accountable Municipal Administration

Madam Speaker, the cornerstone of successful governance is accountability. In order for us to be responsive, efficient and effective in our mandate to the citizens of Mogale City, we have set the wheels in motion to make accountability concrete and measurable.

One of the ways we can operationalize accountability is through our public participation processes. Our public participation unit is very active and works closely with my office ensuring that we ensure that the citizens of Mogale are informed citizens.

We are also engaged with relevant stakeholders through a **Stakeholders Forum** which meets quarterly. This forum ensures that all stakeholders are informed timeously of any changes that may affect their daily operations.

Madam Speaker, the municipality has reviewed its **Petitions Policy Regulatory Guide** by which meaning is given to national and provincial legislative frameworks on public participation as well as an institutional framework which guides our citizens on their right to submit petitions to the municipality. For the past financial year, we received 14 petitions from the citizens of Mogale. We have managed to respond and

solve 13 of the 14 petitions presented to us. We are close to resolving the one outstanding matter. The policy for Petitions will be considered by Council because we have completed the public participation process.

Ward Committees are key to ensuring good governance practices at MCLM and enhancing participatory democracy. They are the direct voice of the citizens of Mogale democratically elected by you, the citizens of Mogale. The municipality has reviewed the policy on the **Establishment and Operations of Ward Committees** which seeks to standardise the establishment and operations of Ward Committees. It is currently in the public domain for inputs and will be adopted by Council once the process has been closed. Madam Speaker let me take this opportunity to acknowledge and tell all our serving ward committee members that we are proud of the services they provide in their wards and to the citizens of Mogale.

Madam Speaker, we have successfully managed to establish **Municipal Public Accounts Committee (MPAC)**, a Section 79 committee, chaired by the **Honourable Bongani Nkosi of the IFP**. They do keep us on our toes by fulfilling their mandate which is oversight and accountability. We commend the work of MPAC as this ensures that as a municipality we implement our programmes and plans in a manner consistent with relevant legislation and policies.

Madam Speaker, we are proud to announce that all our **Councillors are currently undergoing training**. As citizens of Mogale and as our elected representatives, we need to ensure that our Councillors are armed with knowledge which will equip them to better serve the citizens of Mogale. A total of 21 Councillors are currently registered to complete a Higher Certificate in Management: Municipal Governance at Southern Business School whilst all MPAC and Finance Portfolio members are registered to complete a course given by Provincial COGTA titled Councillor Training on Oversight functions.

A total of 50 of our Councillors have also undergone a **Protocol and Diplomacy** training provided by SALGA and DIRCO.

We are pleasantly reminded that as we celebrate Tata Madiba, we also celebrate Mama Albertina Sisulu who would have also turned 100 years this year. This late stalwart of our movement who carried the hopes of the people in the heady days of the United Democratic Front whilst her husband Walter Sisulu was languishing in jail

and the people's movement of the ANC was banned, would be very proud when we announce that just last month we took to Council the establishment of a **multi-party women's caucus**. We welcome the inputs from this body that we can cultivate and achieve a culture and entrenchment of gender equality, mainstreaming and sensitivity within the business processes and operations of MCLM.

We are also planning to honour long serving Councillors by taking the following policy titled the **MCLM Conferment of Alderperson Status** to Council. This policy is to make provision for all serving, retired or deceased (posthumous) elected representatives of MCLM to be considered for the conferment of the title Alderwoman/Alderman in recognition of the eminent services rendered to the municipality and citizens of Mogale City.

It is always sad when we lose a loved one because of death. We will also establish a **Civic Funeral Policy** for our Councillors and High profile public figures, who selflessly serve the citizens of Mogale that we may honour them and show our gratitude to their families. This of course is subject to the acceptance of the deceased family or next of kin.

We also have introduced a **Mayor's Visit To Your Home programme** which is directed at the elderly, the sick and the disabled. Through this programme the executive Mayor, members of the mayoral committee and officials apportion special time to visit and listen to residents problems and challenges at their homes without them seeking meeting appointments at the Civic Centre. We have reached out to the blind, the disabled and so forth where we made tangible interventions.

One practical example is a visit to a 79 year's disabled grandmother who appealed to the Executive Mayor that she does not want to die in the shack she occupied for the last 20 years and stays with her grandchildren. She pleaded for assistance as she had already been approved to receive the house. Her case was motivated and presented to the housing allocation Committee for consideration.

A month later the Executive Mayor and Mayoral Committee members ushered her into a wheelchair friendly house in Chief Mogale with tears of happiness and joy filling her eyes. Madam Speaker and the Council help me to introduce a new resident of Chief Mogale Mme Dikeledi Modirwa as a testimony of a caring government.

3. Skilled, Capacitated, Competent and Motivated Workforce

Madam Speaker, Sudie Back was correct to say, ***“Be curious always! For knowledge will not acquire you; you must acquire it.”*** We continue to conduct environmental scan to identify areas that need strengthening and reinforcement. Therefore as a response to the need for an effective and efficient administration which will be able to adequately undertake and deliver quality services to our communities, we reviewed and approved our organisational structure. This undoubtedly has strategically positioned the municipality to do so. We filled all the section 57 senior managers. This move demonstrated our seriousness to sufficiently capacitate our state machinery to oil our operational instrument to impact constructively in the service of our people. We are continuing with the work to fill all the middle management positions.

We welcome the proposal by the Executive Mayor of the West District Municipality that we should explore the possibility of convening a **Skills Development Indaba** to develop measures to bridge the skills gaps across the Region. This will help us to unpack the new realities of our time, including the Fourth Industrial Revolution which rapidly eradicates old forms of doing work and whose disrupting effects will alter the world of work as we know it.

4. Ethical Administration and Good Governance

Madam Speaker, the new political administration has firmly embedded ethical leadership in the manner in which it attends to its work so that it contribute towards good governance. This principled approach is aimed at holding moral high ground to serve as an exemplary leadership to inspire confidence and credibility as an embodiment of a true caring government. We continue to remind ourselves about the oath that we took to remain loyal to our constitution and defend it. Our administration are highly awake to the fact that similar posture is undoubtedly expected to replicate at their level in ensuring clean governance. We will not hesitate to take swift and decisive action where corruption and any wrong doing rear its ugly head.

The Accounting Officer will continue to lead an operational team of management to reach the goals of service delivery whilst curbing wastage of financial resources and preventing corrupt activities. In addition our key oversight committees, namely MPAC, Finance Audit Committee, Performance Audit Committee and the Risk

Management Committee are fully and effectively functional. Within Internal Audit Unit we operate corporate ethics division meant to raise the flag on unwanted behaviour muddied by corrupt, fraudulent practices and theft.

5. Safe Communities

The Traffic and Security Section; in collaboration with the Department of Justice handled a total of 16 537 cases in the **Municipal-court** in the period under review. Additional 8568 Provincial traffic matters were handled in the Traffic Court.

In September 2017 the **Kagiso Court** started accepting traffic related matters that took place in the Kagiso area. 4549 cases were handled.

From March 2017 until February 2018, a total of 185 **Road safety campaigns** were run wherein 20 778 people were educated on road safety matters.

A total of 1934 **roadblocks** were conducted for Traffic Law enforcement. In those, 14 551 citations/fines were issued. The Law enforcement unit attended to 591 accidents and assisted with 752 funeral escorts making a total income of R2, 8 million.

We have done away with leasing of **traffic vehicles** and started buying our own fleet so that we create our own assets. The first eleven vehicles have been delivered and more will be acquired.

The By-law enforcement unit conducted 7226 inspections to address illegal trading and advertisement. Also, the Monthly **Gauteng law enforcement agency forum** (G-LEAF) operations are conducted to counter amongst others:

- Sale of counterfeit goods/cigarettes/DVD's/CD's/brand name items (running shoes, rugby shirts etc.).
- Remove illegal building dwellers.
- Remove illegal structures.

With regards to Event management, to ensure that there is compliance to Act No. 2 of 2010 on Safety at sports and recreational events, a total of 132 **Special events** were handled from March 2017 to February 2018.

The municipality has in terms of **Gatherings Act 205 of 1993** which regulates marches/pickets/unrest situations, coordinated and oversaw 10 Marches for the period March 2017 to February 2018.

All **Mogale City By-Laws** are under review to ensure that by-laws are kept up to date to meet present day requirements. Also, new by-laws are being looked into and developed for Mogale City. It will please former councillor **Brendon May** who sent Tips to the Executive Mayor to know that we are reviewing all our by-laws to ensure that we can regulate matters better.

The **Technical unit** erected 503 road signs and painted 360.8 km of road throughout Mogale City. We are pleased to have joined the team in some of its operations on Robert Broom Drive as well as Sterkfontein Road. The team is quite enthusiastic and does the job with passion.

In the **Security unit**, land invasion is monitored by external Service Providers. Daily and weekly inspections are conducted in all areas to pro-actively act in case people do not adhere to laws of the country and by-laws of the municipality. It is this unit that has assisted in suppressing illegal marches as well as sporadic protest action in the city.

Madam Speaker, it will be amiss not to mention the recent events that captured national media involving an alleged abduction and rescue of one of our young ladies purportedly by Nigerian nationals staying in the **Sivewright Area**. Angered and galvanized against this alleged act conducted by drug kingpins, the city came to a standstill as known drug and human trafficking dens and holes where young girls are used as sex slaves were attacked by angry residents.

The action fell squarely within and exposed the limitations of the efforts by our Multi-sector Crime fighting team set-up jointly by the municipality, the Department of Home Affairs, Social Development, business and the South African Police Services. It showed how the vulnerable amongst our people have been compromised and dejected by collusion between drug kingpins and some individuals in the law enforcement agencies.

It necessitated that we involve the highest office in the land, hence the then **Minister of Police Fikile Mbalula** was brought in to fight the problem in the city through Operation Fiela 2. We commend him for his responsiveness, his decisive action to change the top guard in the SAPS locally and to bring in new personnel to fight the scourge of crime.

The results can be confirmed with visible policing all over the city and we trust that this will continue beyond the three months mark we set ourselves for the operation. We have demolished two of the eight problematic houses of slander and sleaze, whilst our efforts to locate the owners of the six properties may leave us with no choice but to expropriate these houses, demolish them or use them for other developmental purposes.

We have also opened discussions with the **Rustenburg Local Municipality** which also experienced the same problem last year to share experiences and best practices to ensure that because of our proximity to each other, the drug kingpins do not escape either from Mogale City to Rustenburg and set up shops as they always do when cornered.

The Executive Mayor of Rustenburg Mpho Khunou and I signed a declaration by which we will collaborate on crime prevention as well as resuscitate the **Mogale City-Rustenburg Economic Development Corridor**. We will ensure that the West Rand District Municipality and Bojanala District are also part of this effort going forward and this does not exclude the involvement of the two provincial governments, namely North West and Gauteng.

Overall, we want to commend the people of Mogale City for the solidarity displayed during this period and want to encourage all that we transfer the same unity towards other positive developmental programmes in the city.

In the same breath, we want to condemn the criminal elements that infiltrates our community programmes to advance their nefarious agenda as the burning down of the **Munsieville Police Station** has demonstrated. We cannot be happy when public property is vandalised, defaced and destroyed thus leaving only misery for the people afterwards. There can be no sympathy for such action no matter the anger.

We will continue as we did on assumption of office, pursue the commitments we made in the **Pledge Against Crime** that we signed during the municipal-organised Crime Summit with the South African Police, Community Policing Forums, the Department of Home Affairs and other stakeholders and role-players.

6. Educated Communities

Madam Speaker, the library services team implemented a Mandela Day programme on the 27th and 28th July in Tarlton and Rietvallei. The programme was done in partnership with Early Childhood Development Centres in order to **promote the culture of reading from a young age**. Three centres participated and a total on 96 children benefited from the programme.

A **Public Speaking Outreach** programme was held on the 16th August. The Public Speaking Competition is one of the outreach programmes implemented by Library Services annually. The Section hosted this programme at Krugersdorp Correctional Centre to strengthen the partnership established with the Department of Correctional Services. Mogale City Libraries is also supporting the Reading for Redemption project that was initiated by the Minister of Correctional Services.

During the month of August the section also hosted a Women's Month Programme. This programme was hosted in Muldersdrift on the 18th August; Sakkie Nel on the 22nd August; Desmond Tutu on the 24th August and Magaliesburg on the 25th August. This programme was focused on **health issues affecting women**. In partnership with the local clinics, information was shared with community members.

On the 22nd of September a **Readathon Programme** was held at the Munsieville Extension 4 Primary School. Four schools in the area participated in the competition with Entuthukweni Primary School coming first.

The city now has three **modular libraries** in Smokedown, Munsieville Extension 4 and Kromdraai. Currently one is planned for Kagiso One before the end of this financial year whilst another will be established in Joe Slovo in the new financial year.

We have opened discussions with **Monash University** which is based in Ruimsig to explore ways in which we can accelerate access to training and capacity-building opportunities for our young people on an individual basis or as organized groups.

We partnered with the **Gauteng City Region Academy** and the Office of the MEC for Education: Panyaza Lesufi to take 200 young people into four training programmes into which fifty were allocated. These are plumbing, agriculture, electrical and cabinet making over three months. We want to thank the selection panel of **Pastor Ariah Mookgo Hobbs, Pinky Patane, Simon Mokobane and Dr Joe Mabuella** for ensuring that the process of recruiting these young people was fair and above board.

Within the municipality, we are hosting 32 young people in **internships and apprenticeship** in various fields in order to provide them with experiential training. We have 15 in the human capital section, 13 in infrastructure, 2 in finance and another 2 in town planning. We plan to create 77 new opportunities in the new financial year split as 60 **learnerships** for Early Childhood Development, Baking and Confectionary skills for unemployed youth and women whilst 5 will be hosted by our finance division and 12 in human capital.

We have **employed** 5 of the young people whose performance during the internship phase was impressive. We encourage our managers across the institution to provide more opportunities for experiential training for young people. We also challenge Mogale based businesses to collaborate with us in this skills revolution that we are driving.

We will later make bold proposals on the education front.

7. Healthy Communities

The municipality has donated two land parcels to the Department of Infrastructure Development where the **24/7 Kagiso Community Health Centre** and the **Munsieville Extension 4 Prototype Clinic** will be built.

The programme on Management of HIV and Aids still continues. In the period under consideration 333 902 people were reached through the ward-based programme. A total of 288 Volunteers benefited from this programme and received a stipend totalling R 3, 1 million.

The following Awareness Campaigns were conducted:

- STI and Condom Week – **8197 people were reached**
- TB Week – **7702 people were reached**
- TB Awareness Day – **68 Learners at Tsakane Primary School were reached**
- Health Counselling and Testing - **89 people were reached**
- Health Drive Sanitary Towels – **320 Learners were reached**
- Male Condoms distributed – **420 463 were reached**
- Female Condoms distributed – **10 266 were reached**

8. Sustainable Environment

Madam Speaker, Section 24 of the Constitution of the Republic of South Africa dictates that the duty of government to **protect the right to an environment that is not detrimental to the health and well-being** of the citizens and to take specific measures to protect natural resources. All spheres of government are required to take all measures within their respective legislative mandates to effect this right.

We have one of the best **Environmental Management Frameworks (EMF)** in the Gauteng Province. This policy framework ensures that the developments that are undertaken within our jurisdiction are done in an environmentally friendly manner.

The municipality developed a **Climate Change Framework and Operational Strategy**. These policy documents are meant to ensure that measures are put in place to minimize climate change impacts in Mogale City Local Municipality. The implementation of this framework has commenced with a number of projects such as

food gardens, tree planting, solar geysers (started at Munsieville), solar farm which is awaiting approval from the National Energy Regulator and installation of Jojo tanks at local schools, amongst others.

Preparations are well underway for the municipality to enter into a partnership with United Nations Habitat (UN-Habitat) and International Council for Local Environmental Initiatives (ICLEI).

Through this partnership, an **Urban Low Emissions Development Strategy (LEDS)** will be developed and implemented. This is a project that seeks to contribute to the reduction of greenhouse gas emissions in cities or towns in emerging economies and least developed countries.

The Urban Low Emission Development Strategy defines a pathway to transition of a city to a low-emission, green and inclusive urban economy, through its integration into city development plans and processes.

Through this project, International Council for Local Environmental Initiatives (ICLEI).

Africa, will continue to raise the voice of local government in relation to international agreements and in meetings of the **Conference of the Parties (COP) to the United Nations Framework Convention on Climate Change (UNFCCC)**.

Added benefits of this project will be the development and enhancement of mechanisms for improved intergovernmental relations in so far as reporting into the international climate agreements and exploring opportunities for the financing of climate change projects.

Furthermore, the municipality participated in the **Climate Change Awareness campaign** that was held by Gauteng Department of Agriculture and Rural Development (GDARD) hosted at Krugersdorp High School on the 18th October 2017. The aim of this campaign was to engage high school pupils to raise awareness on Climate Change issues.

The department has coordinated and facilitated **16 Environmental authorisations** in order to ensure that the municipality continues to develop and provide basic needs of the community in an environmentally responsible manner and in compliance with Environmental Legislation.

9. Build Spatially Integrated Communities

Madam Speaker, the municipality has developed the **Spatial Planning and Land Use Management (SPLUMA)** and adopted the SPLUMA By-Law in order to lay down the processes and procedures, facilitate and implement land development and land development applications within the jurisdiction of Mogale City Local Municipality.

The existing **Mogale City Spatial Development Framework** was adopted by Council in 2011 and since then the municipality has experienced tremendous change in spatial transformation which must be accommodated in the Spatial Development Framework. The Municipality is currently in developing a new **Spatial Development Framework** with the intention to build on the strengths and successes of the previous SDF and address its limitations.

In partnership with the Department of Rural Development and Land Reform, Mogale City is currently developing the **One Land Use Scheme** for the entire municipal area which includes informal settlements, rural parts and other areas which were not previously included in Krugersdorp Town Planning Scheme of 1980 and other legislations.

The project is at inception stage and time frame for completion is ten months. Amongst others, the Land Use Scheme will be able to provide clarity on what may or may not occur on specific parcels of land. It will further promote certainty in land use and management to create investor confidence and ensure public involvement in land management decision-making processes.

Building activity in Mogale City as a barometer of the transformation of the built environment could be regarded as robust and inspiring confidence. From July 2017 to the end of February a total of 354 **Building Plans** were submitted 115 934 square metres with a value of R21 million. A total of 457 Building Plans were approved affecting 71 336 square metres with a value of R376 million whilst 166 Building Plans were completed for 37 612 square metres with a value of R170 million.

The **Chief Mogale Phase 2** project has been completed, benefiting 552 families. Benefitting a diverse grouping of beneficiaries from young and old, women and men, pensioners, vulnerable groups and military veterans, this project is a continuation of a journey towards the completion of Chief Mogale as a sustainable human settlement

and a contribution towards the 30 000 units of the City's backlog. About R61 million has been invested in the project.

Additionally, there is 385 bonded stock which is currently underway and it is privately driven by ABSA DevCo so that the project caters for the diverse property markets.

The **Kagiso Ext 13** project was in the main earmarked to address the legality of the relocation of the Tudor Shaft informal settlement. The project is divided into 2 phases, Phase 1 has been completed and the 2nd phase is still underway with a yield of 223 units. The first phase benefitted 500 families as follows:

- Tudor Shaft – 317
- Soul City – 106
- Chief Mogale – 33
- Backyard dwellers – 34
- Emergency - 10 (families whose houses were built on a flood-line)

The municipality, working with the provincial government is currently issuing **title deeds**. Of the 1302 deeds received a total of 515 have been issued and 755 are still to be issued.

It is essential to stress the importance of working together with ward councillors particularly in informing the beneficiaries about the collection of their title deeds. We have witnessed a ceremonial handing over of title deeds at Appelpark by both the Premier of Gauteng Hon David Makhura as well as Hon Paul Mashatile, MEC for Human Settlement which shows that title deeds are issued without discrimination in terms of colour. This is an ongoing project.

During the 2016/17 financial year, MCLM undertook a process of compiling information and applying for the **Level two (2) Housing Accreditation**. The purpose of this process was to find an amicable way to fast-track housing delivery by becoming a housing implementing entity.

The reasons being that the current housing backlog has surpassed 30 000 units and as such being an implementing agent will possibly provide relief or unburden the Provincial Government which is the sole housing implementer. A formal submission to Council in April 2018 will be made so that the Housing Accreditation Application can now formally be lodged with the Province.

With regards the **Dr Sefularo Township in Ward 32 and Dr Motlana in Ward 23**, both projects are earmarked to yield 190 units and 253 units respectively. These projects, will resume with the top structure construction and beneficiary administration process. During the time of installation of internal services a total of 28 jobs were created. It will make **Mr Mogomotse Ndlovu** who also sent Tips to the Executive Mayor that these projects are being earnestly pursued by the municipality. Jointly these project account for human settlement grant funding investment of R35 million with an additional R10 million to be allocated in the next financial year.

We are working hard to ensure that we resume construction work on **Munsieville Ext 9** as soon as possible. Our discussions with the Gauteng COGTA and Human Settlements' new MEC honourable Uhuru Moiloa and the Premier had concluded that this project is long overdue and the time to recommence is now.

Brickvale Human Settlement Initiative started in the previous term when the Provincial Department Human Settlements purchased the 130 hectares of land Kwa-Norman in Tarlton on behalf of Mogale City for the purpose of human settlement development. The project has potential to yield approximately 6 480 units. A total of R70 million for the 2017/18 financial year has been gazetted and the project is already under way with the contractor having been introduced to the community in the past weekend.

The former MEC for COGTA and Human Settlements announced this as a flagship initiative for Mogale City during the October 2017 Ntirhisano programme.

The municipality has concluded a land audit to ascertain the ownership of land within Mogale City jurisdiction. As part of revenue generation as well as to provide those residents who can purchase land and build houses for themselves an opportunity to do so, **municipal land parcels** have been identified for disposal on a phased basis following a review of the Mogale City Land Acquisition and Disposal Policy. The first amongst those land parcels to be disposed are residential and church sites, a list of which Council has approved.

10. Socially Cohesive Communities

Madam Speaker, the municipality hosted the **Sport and Recreation Holiday programme** whose aim was to keep the youth of Rietvallei active during the school holidays whilst also addressing the challenges that young people face in that part of Mogale City.

The event was hosted over six days, from Monday 17 July until Saturday 22 July, and attracted 930 children over that period. The main activities over the period included karate demonstrations, netball and soccer, which each catering for under/13, under/15, under/17 and Masters Teams.

In commemoration of **Mandela Day**, the under/15 and under/13 teams of the area took part in trials and final games.

Due to holistic nature of the programme, talks were also held by various stakeholders over five days on topics ranging from abuse, causes of teenage sexual infections, nutrition and hygiene.

The **Women in Boxing** event, which was a product of Zantsi's Showtime Productions, was a collaborative effort in celebration of women boxers in the country. The boxing bouts all took place on Friday, 08 September 2017. The slogan for this event, "*Count me in. Together, moving woman boxing forward...*" is a product of the Women in Boxing franchise that is a combined programme between Sport and Recreation South Africa (SRSA) programme and Boxing South Africa (BSA).

The event as well as all pre-match day activities was held at the Kagiso Memorial and Recreation Centre. The Municipality played a key role in mobilising local media for all lead-up events which is pre-medical weigh-in and medical briefing as well as ensuring through Mogale City Sport Confederation that local members of the community of Kagiso received invitations to the free event which was attended by an enthusiastic capacity crowd.

The Gauteng Provincial Government has signed an agreement with the Italian state of **Reggio Romagna** on various programme, and the Department of Sport, Arts, Culture and Recreation will be partnering with the City of Reggio Emilia on sport programmes.

The **OR Tambo Soncini Social Games** that took place across Gauteng in 2017 will lead to the final selection of a provincial team that will take part in the Tri-Colour Games in Italy (in Reggio Emilia) this year. The provincial selections for the Games were hosted by the City of Ekurhuleni in 2017.

The following codes were catered for in the first instalment of the games: football (male and female), netball (although this code will not be going to Italy in 2018), rugby (male), basketball (male and female), and athletics (male, female and disabled) and swimming (male, female and disabled).

The age groups, due to the developmental angle of the Games, is under-17. Mogale City working with the provincial government has already begun planning for the 2018 edition of the OR Tambo Soncini Games.

The municipality co-hosted with **Kagiso Cricket Club** the first instalment of the **Audi Q5 Fast Track** in September 2017. The programme, which is currently taking place around the country, identified a number of talented local young bowlers who will now be given the chance to prove themselves in front of Cricket South Africa (CSA) development structures.

This Cricket South Africa initiative sees leading talent scout Mr. Mfuneko Ngam lead other scouts whose aim on each of the days is the identification of future national fast bowlers. On the day, local bowlers between the ages of 15 and 18 were given the opportunity to showcase their talent in front of what is arguably the most powerful scouting team ever assembled in South African development cricket.

Bowlers were given the chance to illustrate their skills in the nets with the most promising selected to have their bowling measured on the Audi Bowling Lab - a set-up which utilises state-of-the-art Pitch Vision technology to instantly analyse a bowler's

performance by comparing pace, line, length, deviation and bounce to that of a current Proteas bowler.

Ngam and his team which featured current players of the Proteas Cricket team Kagiso Rabada, Morne Morkel and Lungi Ngidi, utilised the scoring system of the Audi Bowling Lab to select the talented boys and girls. The standout bowlers on the day were Kgothatso Molefe, 14 from Potchefstroom and Roston Groep, 16 from Naturena, whose fastest ball clocked in at an impressive 116km/h.

The Krugersdorp West; Kagiso and Azaadville **Swimming Pools** were all opened on the 1st December 2017 and will be operational until the end of the swimming season at the end of March 2018.

The section partnered with Provincial department of SACR in hosting **the Western Corridor Recreation Summit** on the 3rd March 2018. This was in the aim of getting public inputs from the sector to revise the Recreation Policy for Gauteng. Over 70 delegates came from Mogale City.

Plans for the final upgrade of the **Azaadville Sports Complex** are underway. This will involve the refurbishment of the entrance; parking area; high mast lighting and the ablution facilities in the tennis club house.

We have opened talks with Kaizer Chiefs Football Club and Lefika Company to unlock the potential on the **Bob van Reenen Stadium** and will soon be announcing plans for the public facility.

Madam Speaker, the municipality hosted the **Joy of Jazz Geleza Kleva Workshop** on 24th August 2017 at the Mogale City Museum Courtroom. Geleza Kleva Workshop is a Joy of Jazz initiative which is funded by one of the largest banking enterprises in South Africa namely Standard Bank. The project was established in 2014 by T Musicman who wanted to bridge the gap between emerging artists and the business side of the music industry. The initiative offers free music business workshops to upcoming local artists all over the Gauteng Province. This platform was created

purposefully to teach upcoming musicians the basics of the music industry and to help them gain a foothold in the industry.

Eighty-three (83) local artists from Mogale City attended the workshop. The musicians were mentored by three knowledgeable experts from the Joy of Jazz including Wits lecturer and author of the book “*South African Music Business*,” Jonathan Shaw.

The municipality was also part of the technical steering committee in the planning and implementation of the **Go West Music Festival** whose ultimate draw-card was hosted at Coronation Park on the 23rd September 2017. This event featured a list of well-known national and local artists performing songs ranging from Jazz to Afro Pop.

In the same month, the municipality hosted the **Open Spring Art and Crafts Show** on Commissioner Street. The Open Spring Art and Crafts Show was attended by 85 local artists and crafters. Different artistic works such as house décor, fashion design, pottery, fine arts, crafts, knitting, wood and stone carving, and beads were on sale. Local communities had an opportunity to support artists by buying the items.

The Section has also opened a **Visual Art Exhibition** on 30 November 2017 at the Mogale City Museum. A total of 18 local Visual Artists benefited from a month long exhibition which remained open until 31 December 2017. The municipality also bought art works from this exhibition to the value of R11 000 to increase the Museum’s art collection.

The Municipality has approved the establishment of the **Mogale City Arts and Culture Forum** during the 12th Ordinary Council Meeting which was held on the 29th November 2017. The Community Development Services Department is busy finalising the preparation for the establishment of the structure.

On 12 – 13 April 2018 the Municipality will host a two days **Arts and Culture Capacity Building Workshop** wherein local artists will be capacitated on the business side of arts, policies that governs the sector, and how can they access funding from both private and government funders.

National Department of Arts and Culture, Gauteng Provincial Department of Arts and Culture will also form part of the Workshop. During this Workshop the Mogale City Arts and Culture Forum will be launched.

Madam Speaker all these activities have revived a spirit of creativity and collaboration in our communities. Many groups are formed and activities planned and executed. In most cases are supported in various ways by the municipality.

11.Reduced Unemployment

The Municipality is using EPWP as one of its programmes to alleviate poverty levels and reduce unemployment. For the financial year 2016/17 MCLM received an EPWP grant of R1 089 000. Due to improved performance the grant increased to R 4 917 000 in the 2017/18 financial year. To date 1150 jobs have been created through EPWP. We are busy engaging different companies across Mogale City to encourage them to expand their businesses to yield creation of more jobs. Many companies in Mogale City are highly excited to partner with the City to further contribute to creation of more jobs to ensure social stability and prosperity for the people.

12.Economic Development

Madam Speaker, over the last calendar year, the municipality benefitted tremendously from governance and intergovernmental partnerships. A total of R324 million public sector driven investment was received by Mogale City. This represents a tremendous level of confidence in the City by the government and its state-owned entities alike.

The total investment comprises completed projects for which we received R18, 5 million from the Gauteng Growth and Development Agency for the **Chamdor Automotive Hub** as well as R49 million for the **Munsieville Industrial Park**. The Department of Public Works advanced R4, 9 million for **Expanded Public Works Programme** whilst the Gauteng Human Settlements Department provided R61, 2 million for **Chief Mogale Development**. The Housing Development Agency funded the **Kagiso Extension 13 Housing development** project with R55, 4 million.

We have also received R70 million for the **Brickvale Housing** Development from the Gauteng Human Settlements Department as well as two other projects being the **Dr Molefi Sefularo Township** which is allocated R15,2 million and **Dr Nthato Motlana Housing Development** which is allocated R20 million.

Gleaning through the Building Development plans submitted, approved and buildings completed, we have found evidence that 224, 882 square metres of development took place since the beginning of this financial year. This has attracted **private sector investment** worth R567, 545 million.

We can report that twenty-two (22) **business licenses** were issued to applicants of businesses that are listed in Schedule 1 of the Business Act No 71 of 1999. This Section of the Act covers businesses that are dealing with perishable food, places of entertainment, hawkers and so on. As part of enforcing business compliance, 2802 **business inspections** were conducted.

The department has assisted 372 private companies and 42 cooperatives to **register with Companies, Intellectual Property Commission (CIPC)**. The programme assists start-ups to minimize the cost of starting a business.

Amongst other interventions we have undertaken under the ANC Government in Mogale City, we have invited **The Innovation Hub** which is a subsidiary of Gauteng Growth and Development Agency to set up its Ekasi Lab in Mogale City. Their programmes provide catalyst support services to many entrepreneurs in Gauteng who have innovative entrepreneurial concepts. The entrepreneurs are provided with a platform to hone their skills of pitching their ideas and those who present brilliant ideas are incubated for up to three years by the Hub. As we speak, this project is at an advanced stage of operation in Mogale City.

Almost 100 SMME's have been invited by the Innovation Hub to come and pitch their concepts. **Five of local entrepreneurs in Mogale City** have already signed contracts to be incubated by experts in business. These contracts are for nine (9) months and if these five Mogale City Entrepreneurs demonstrate ability to master the basics of running business, they will be channelled to a Three Year Contract.

We wish to thank Premier David Makhura for establishing the Innovation Hub in our province and ensuring that Mogale City benefits from this project. We will continue as a municipality to provide support services aimed at strengthening the efforts of Gauteng Provincial Government in Mogale City.

The Municipality again in partnership with Gauteng Growth and Development Agency and Automotive Industry Development Center is renovating part of the **Chamdor Training Centre** at an initial cost of R18, 5 million to establish an Automotive Hub for SMMEs. The Centre will be equipped with state of the art technology to be used by SMMEs in the automotive sector.

The Hub targets existing automotive SMMEs and aspiring SMMEs entrepreneurs in the Mogale City. It will also offer training to unemployed members of the community with a view to ensuring a supply of appropriately skilled workers in the area to feed into industry.

During the renovation process, 15 local SMMEs were sub-contracted and 50 local jobs were created. The main contractor also trained 14 individuals on the installation of clear vu fences.

Madam Speaker, the **Munsieville Automotive Industrial Park** serves as a direct articulation of the revitalisation of township economies. The project is structured as a diversified automotive cluster that will cater for a wide spectrum of automotive services. Fully funded by Mogale City at a tune of R49 million, the industrial park changes the paradigm towards taking economic services to the people.

The upgrading of the **Krugersdorp Taxi Rank** forms part of the **Inner City Redevelopment Programme**. It includes alignment of the taxi rank roads, provision of ablution facilities, improved loading and holding bays and construction of trader facilities for the formalization of the hawkers. The upgraded taxi rank will benefit the community of Mogale City.

Commuters travelling to and from different areas of the City will soon board taxis in an improved and habitable environment. The **National Treasury's Neighbourhood Development Partnership Grant** funds the project as part of the implementation of

the Mayoral Committee and National Treasury's approved Krugersdorp CBD Precinct Plan.

We are also rolling out a **Free Wifi project** in the city. Sponsored via the Executive Mayor's office and operationalized by the Economic Services Department, this project represents a physical manifestation of youth entrepreneurship who directly implemented the project. Additional support was also secured from the Gauteng Department of Education. Free Wifi is currently being rolled out by Marung Technology at seven schools across Mogale City – in particular at Kagiso and Munsieville.

Madam Speaker, **tourism** is one of the largest and fastest growing economic sectors in the world. Despite recent global challenges, tourist arrivals grew by 4.4% in 2015 globally. Mogale City has a comparative advantage as a tourist destination in the Gauteng Province, because of its numerous heritage resources and tourist attractions.

The municipality therefore aims to position Mogale City as the premier business and leisure tourism destination within the West Rand as well as Gauteng. Amongst other key strategic priorities, we aim to develop and provide support to tourism development initiatives in collaboration with internal and external key stakeholders to ensure transformation as well as to manage the municipal tourist attractions and holiday facilities.

The municipality worked in close collaboration with sector departments from both the national and provincial spheres of government in the following programmes:

The municipality implemented the **Gauteng Youth Hospitality Learnership** with the aim of empowering and affording the youth an opportunity to accumulate both theoretical and practical training within the hospitality services.

The City's youth were trained and graduated in two Qualifications, which are; **Accommodation Services (NQF Level 2)** and **Food and Beverages Services (NQF Level 4)**. These are both accredited by The Culture, Art, Tourism, Hospitality, and Sport Sector Education and Training Authority (CATHSSETA).

Thirty-one (**31**) Youth who were participating in the programme successfully graduated from the program in 2017 and each of the participating youth received an amount of R2 420.00 per month as a stipend for the duration of the programme.

The main aim of the **Tourism Safety Monitors Program** is to raise awareness as a proactive intervention to prevent crime against tourists visiting the Gauteng Province. This will result in the entire Province being considered as a safe premier tourism destination of International standard by both domestic and international tourists and will have a positive effect on leisure or business visitor numbers in the province in general and Mogale City in particular.

The municipality has enlisted 19 recruits (9 from Munsieville and 10 from Kagiso) who will receive training in First Aid, basic tour guiding, customer care and public safety whilst earning an Expanded Public Works Programme (EPWP) stipend of R3 600.00 per month. The program is intended to run for 3 years and started in January 2018 and will end in December 2020.

Entrepreneurship is considered a key driver of job creation and economic growth with the National Development Plan stating that 90% of jobs will be created by small and medium businesses by the year 2030. For this reason, a bold **tourism and enterprise support programme** has been identified as a major catalyst to empower Township SMMEs by making them effectively visible to the consumers and participate in the provision of services and products to the three spheres of Government by empowering them using a successful business development processes.

The Tourism & Enterprise Support Programme's focus is on making townships Self-sufficient and Vibrant economic centres' by offering the following to the 30 SMME's:

Procurement Guidelines & Market Access Training; Central Database Registration Support and Regulatory Compliance; Information Support on township Procurement Opportunities & Alignment of Township Enterprises as Suppliers of Goods and Services as well as Online Digital marketing Support.

The municipality acknowledges the challenges it faces relating to tourism such as lack of tourism awareness from community members, inadequate inbound tourist data, poor relationship between the municipality and stakeholders in this industry and the fact that the industry is by and large still organized along racial lines.

As a result, we took a concerted effort to address these challenges. The municipality has initiated a programme to attend the quarterly General Manager's forum in order to

create a platform for partnership. The department has also developed programmes to strengthen coordination for product development and joint marketing with stakeholders. Tourism marketing tools will be developed as the municipality's contribution towards tourism growth.

Madam Speaker, immediately after this Address, I will be joining hundreds of West Rand Citizens as we launch **West Rand Fashion Festival**. The concept of hosting this prestigious event comes from our desire and understanding of the need to address economic challenges faced by small enterprises in clothing and manufacturing, creative industries & tourism. Most importantly we want to create a demand for more fashion buyers to support our local designers and artists in the creative industries.

Executive Mayor Alderman Boyce Maneli and all other Mayors present, I can confirm that Thirteen (13) Fashion Designers, 60 Models including make-up artist and 15 Cultural groups are direct beneficiaries of this project and we will increase these numbers as we plan to host this Fashion Festival every year in Mogale City. These beneficiaries are coming from all over West Rand. This is the legacy of ANC led government for the people of West Rand.

Let me be kind in saying that, our decision to organise this historic event is inspired by **Isaac Lekwene**, known as Tiller in Kagiso. This young man never went to a design school but he taught himself the art of fashion and in April 2018 he will be showcasing his talent for the second time at the prestigious South African Fashion Week. Tiller remains a humble product of our City as he is one of the main organisers of this afternoon's Fashion Show in Key West Shopping Centre.

We want to clearly indicate to citizens that, West Rand Fashion Festival is a project which has been started and will be completed with no financial implications to the municipality. This demonstrates our commitment to use the budget of the municipality to improve basic services and mobilise resources from private sector and state-owned agencies to develop our society in their need for self-realisation.

Madam Speaker, let me take this opportunity once more to invite every guest to join us at the Key West Shopping Centre after the meals, as I will be officially unveiling the fashion festival which will come to an end on the 24th March 2018. I wish to extend words of appreciation to Standard Bank, The Innovation Hub and all the fashion

designers, artists for ensuring that this event becomes a success. We commit to ensure that every fashion designer, model and artist in our region will participate freely in this initiative.

Madam Speaker, we are determined to take full advantage of South Africa's BRICS membership. Council gave the nod for leveraging of Mogale City's economic strength to enter into a twinning agreement with China's **Linshu County** in particular, and **Shandong Province** generally, to pursue mutually beneficial trade and industry relations in manufacturing, agribusiness and real estate which will focus on heavy equipment and machinery; solar products manufacturing; automotive and automotive products; food processing and related products as well as property development that involves both real estate and construction.

We have also hosted a delegation from **Wujiang District**, in the Shanghai Province in China with whom we are exploring trade relations and cooperation on a large scale. These investment forays when properly managed will benefit economies of both Mogale City and West Rand region.

13. Robust Financial Administration

Municipal budget rests on the building blocks of affordability, sustainability and credibility. Mogale City's economic resilience has been managed through cost-containment initiatives which allow us to take strides in delivering on our mandate to govern and provide basic infrastructure and services across the spectrum of the communities we serve.

Over the past five years, the actual **operating expenditure** for the City has increased from R1.8 billion in the 2012/2013 financial year to R2.7 billion. In the same period, operating revenue has increased from R1.7 in 2012/2013 to R2.6 billion, this translates to growth of almost 100% over 5 years.

The **capital expenditure** for the city has decreased from R331 million during the 2012/13 financial year to R229 million in 2016/17. The reduction in the capital expenditure is mainly due to a strategic decision by the municipality to lessen the use of loan funding as a means for capital funding and instead to mainly use grant funds, public contributions and its own revenue to fund capital projects. Most of the

capital spending was invested in the upgrade of infrastructure assets to deliver quality service to our people.

We are essentially a R3 billion business and the largest employer in the city.

We achieved an **unqualified audit opinion** with 13 findings for the financial year ending on the 30th of June 2017. The Auditor General found our annual financial statements to be free from material mis-statements, however, regrettably there has been a regression from our clean audit status that was obtained in the 2013/2014 and 2014/2015 financial years.

The municipality has successfully implemented the new **Municipal Standard Chart of Accounts (mSCOA)** as from the 1st of July 2017 as per Gazette NO 37577 which has been lauded as one of the great changes since the advent of the MFMA.

mSCOA is meant to standardise recording and classification of financial transactions in all municipalities in South Africa. Although the implementation has had some challenges, most milestones have been achieved and the municipality is confident that full compliance with mSCOA will be achieved as far as possible by the end of June 2018.

The cumulative **collection rate** at the end of 30 June 2017 was 93% and the year to-date cumulative collection rate as at the end of 28 February 2018 is 92%.

The Municipality billed a total of 89 661 **debtors** as at the 28 February 2018, the debtors billed are increasing in line with the increase in the number of properties in Mogale City and will therefore increase further with the implementation of the new valuation roll.

The number of properties on the **Proposed Valuation Roll** for the 2018-2023 period has gone up from just over 69 000 in the current valuation roll with a market value of R46.8 billion to total of 70 857 properties in the proposed 2018-2023 with a market value of R56.3 billion.

In the current financial year, the municipality has approved and is giving 77 qualifying pensioners who fall outside the category of the indigent definition, whose household income per year is less than R96 000, an additional **40% pensioner's rebates on**

property tax. This gives great relief to our elderly residents during the twilight years and is available to all pensioners who qualify in terms of our property rates policy.

May we return to the matter of the indigent. The number of **approved indigents** which are fully subsidised for rates, sewerage, refuse removal on our financial records totalled 8 843 as at 30 June 2017 and have now increased to 9 570 as at end of February 2018. During the 2016/2017 financial year the municipality wrote off a total amount of R20.1 million for approved indigent accounts. Once again, we urge community members who are unable to meet their financial obligations to the municipality purely on the basis of being indigent to approach their councillors to help them register accordingly.

The municipality owed **creditors** totalling R692 million at 30 June 2017, however this amount has since been reduced through prudent cash flow management to R376 million as at the end of February 2018. The municipality is gradually reducing the number of days taken to pay creditors to ensure that eventually all creditors can be paid within 30 days as required by the MFMA.

In the current financial year, we have successfully recovered R50.3 million in **VAT refunds** from SARS. SARS still owes the municipality and we are working hand in hand with SARS to ensure that all refunds are settled to the municipality.

The municipality implements the supply chain policy and **preferential procurement regulations** to ensure that locally-based and companies owned by historically disadvantaged individuals (HDI) can participate meaningfully in the development of the city and creation of employment.

The municipality charges companies that are based outside Mogale City a **1% Corporate Social Responsibility levy** to ensure that such companies also contribute to the community upliftment projects that are funded through this fund.

As at 30 June 2017 the municipality had R477 million in **outstanding long term loans**. This balance has since been reduced to R366 million as at the 28 February 2018 due to redemption of loans in the current financial year.

14. Institutional Planning and Transformation

Madam Speaker, in order for the institution to be ever-ready and efficient in the hands of the people, we have adopted in Council a **new organizational structure** as I mentioned earlier on. The structure splits the old infrastructure division into two focal areas, namely Utilities Management Services which deals with energy, water and sanitation amongst others whilst a new division for Public Works, Roads and Transport has been established. We have fused the Chief Operating Officer role and Executive Manager: Political Support Services into one division called Strategic Management Services.

In the lower level structure, we have tried as far as possible to ensure that no staff member is negatively affected by the changes nor unfairly advantaged because of such. We are convinced that this alignment will ensure that we come out better and more responsive.

CONCLUSION

Madam Speaker, we want to conclude this account to the people with a bold commitment that the municipality over and above the plans outlined, will undertake these apex projects as a matter of urgency in the **Spirit of Thuma Mina**:

- ⇒ We have revived the **Mayor's Bursary Fund** after it was stopped during 2016 and 2017 for reasons known to the entire city. We will be assisting a total of 176 students with an amount of R1, 4 million worth of bursaries for the 2018 Academic Year for Technikon, University and FET education.

We welcome the National Free Education Policy for deserving categories of higher education students introduced by the national government. With time we will then redirect funds to support children in the Foundation Phase where most drop out of the schooling system because families are unable to carry the children.

- ⇒ We will hold the **Mayor's Golf Day** soon as well as **Mayor's International Football Day** working with soccer legends. The proceeds of this effort will go to deserving charities in Mogale City especially sports and education projects and the elderly programs.

- ⇒ As President Ramaphosa put it that “*in celebrating the centenary of Nelson Mandela, we are not merely honouring the past, we are building the future.*” We will undertake a Mayoral Project to reorganize and refashion the provincial government project of an agricultural institution that was earmarked for Carmel Estate in Magaliesburg into a fully-fledged proposal for a **West Rand University of Agriculture and Mining Technology** headquartered in Mogale City with campuses in Merafong and Rand West. We will start engaging government agencies and NGOs to fund feasibility studies and a bankable business case for this much needed facility for this fast growing region of the West Rand.

- ⇒ We will also start a Mayoral Project with the private sector and government departments to convert Lanwen Hostel into **Lanwen Village**, a decent and safe boutique settlement with rental and give-away housing stock as well as social amenities which we hope to deliver by the end of this political term in 2021.

- ⇒ We want to acknowledge the entrepreneurial spirit of people like **Lekale Mashego** and his partner **Phure Motshabi** who entered the economic space and opened the first **Pick ‘n Pay** in Kagiso. It is that attitude that tells us that there is hope and appetite to stretch ourselves beyond whatever limits.

- ⇒ We want to commend the genius of our sister **Celeste Gugu Ncana** who started a Facebook Page and called it **Baagi ba Mogale** for constructive discussion about issues that affect residents of our city. It started with a modest number of 500 followers in 2014 after the general elections and now has a total of 38 400 members. Although the municipality uses many avenues to communicate directly with residents of Mogale City, this platform has become one of many alternative means of reaching the people of the city.

- ⇒ It would certainly not be right that we do not acknowledge the role that one of our respected opinion-makers, a journalist, author, a loyal employee of the City of Johannesburg and dedicated citizen of the city and country Mr **Thabile Mange** has played in highlighting matters close to his heart, but most of all put

Mogale City on the map through his many articles in national and local newspapers. He does not mince his words. We know him as being critical of anyone within and outside of government. We wish to say to you, Sir that never stop being one of the voices of conscience whether you are talking about us, anyone or anything.

Madam Speaker, the solid foundation we have laid and construction commenced is resting on four pillars:

- ⇒ The three Ds: Determination to succeed, Dedication to apply valuable time and effort on right things and Discipline to conduct things in a principled oriented approach.
- ⇒ The six Ps: Proper Priority Preparations Prevent Poor Performance whose results are focused actions for achievement and prosperity.
- ⇒ The three principles of project management: Complete on time, finish within the budget and produce quality product. This process lead to value of money and meaningful impact.
- ⇒ The people: together moving Mogale City Local Municipality forward.

Lou Holtz makes a profound analyses when he said: ***“It’s not the load that breaks you down, it’s the way you carry it”***. The political administration I lead has turned delivery of quality services to people of Mogale City into a habit to ensure that we are not broken by the load of the developmental agenda that we are shouldering.

Through engagement with people of Mogale City in various platforms, we have learned valuable lessons, absorbed positive energies through comments and practical gestures, emboldened to get down to work for unity and prosperity of this big family of Mogale City.

We acknowledge with pride the constructive support we forever receive and enjoy from the West Rand District Municipality.

We have no doubt that ***“We are still masters of our fate. We are still captains of our souls”*** as believed by Winston Churchill.

I want to appreciate the tireless support and sufficient space I get from my entire family, my wife and children to serve the people of Mogale City with integrity and credibility.

I immensely appreciate the quality leadership that is always provided by the members of the Mayoral Committee, the Council Whip and the Speaker of Council. This equally goes to all councillors.

I acknowledge with pride the sterling leadership provided by the Municipal Manager and his administrative team to ensure that good governance through observation of strict compliance to laws is attained.

The unwavering support from Mogale City communities multiplies by the day, demonstrating a clear message well encapsulated by the words of Mahatma Gandhi when he said: ***“Be the change you want to see in the world”***

Because you already know our firm position which we loudly pronounce: send me, romela nna!

Yes We Can Do It as we did to others to be the change we all want to see in Mogale City!!

I thank you!